

21/22 Revenue Budget

	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contribution to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Environment Services	396	0	396	(169)	0	0	0	(169)	The non salary inflation (£209k) was held in the AD management account to deal with special projects or budget pressures during the year. £40k this was utilised to cover additional costs attributable to the wider Environment Services group and a further £43k was earmarked to support a capital project. However, this was delayed and was no longer required - resulting in the out-turn underspend position.
Trading Standards & Community Safety	2,623	(1,035)	1,588	56	-1	-33	74	16	COMF funded Covid costs relate to work on Preventing Serious Violence. Community Safety overspend of £98k mainly related to an ongoing budgetary shortfall in the Gypsy & Traveller service. Trading Standards reporting a £115k underspend across the group - £65 relates to salary and related staffing costs with delays in recruitment. The remainder comprised of reduced Legal Fees and Sampling Costs with some additional income through Court Fees and Fines.
County Highways	20,323	(6,106)	14,217	211	-10	0	370	(149)	Network Management income from permitting and searches was lower than forecast at Q3. The team also had an increase in legal costs mainly due to costs associated with a Public Enquiry around Rights Of Way. This was the main reason for the change from Q3 forecast. There were also increases in Public Liability insurance, which was not know at Q3, so was estimated using previous years figures. We had an increase in the amount spent on Depot maintenance - due to the need to replace welfare facilities and fuel tanks. The revenue contribution to the Highways Maintenance Contact management fee was higher than forecast at Q3. The amount of capital spend through the contract was lower than anticipated, which increased the revenue contribution to the management fee. Forestry income was lower due to increases in material costs, the need to purchase plant and equipment and reduction in income.
Planning Delivery	4,531	(4,017)	514	0	-20	-246	1	265	Staff recruitment has proved extremely difficult, even using agency staff, who are traditionally more expensive. Therefore, there was an underspend on the salary budget. Lack of staffing resources impacted on the progression of highways agreements, which reduced the income held in year on Section 184 and Section 278 agreements. The under recovery of income across the Ecology, Historic Environment and Landscape team, and the activity on County Matter/Regulation 3 planning applications, pre-application advice and site monitoring (which has been low throughout the year) has resulted in income levels that are significantly underbudget.
Transport Delivery	38,786	(29,677)	9,109	118	0	0	848	(730)	County Fleet Maintenance was £164k overspent against it's surplus target. Staff costs were reduced during the year due to vacancies, and it proved difficult to recruit the necessary staff. This impacted on the ability to engage in services that would generate income. There was a much reduced income against internal customers partly due to the staffing issues but there was also a reduction in expected work which may be as a result of COVID. This will need to be monitored in the coming year to establish if this trend will continue. The COVID spend of £848k relates to adjustments and costs that were necessary to manage Local Bus Services and Mainstream School Transport. Public Transport had an underspend. Most of this relates to grant funding received in 2020/21 which covered more than one year, and requires to be carried forward into 2022/23. There were also cost reductions on Vehicle Hire/Lease costs. Concessionary Travel underspent due to a reduction in people travelling on a Concessionary basis during COVID which reduced costs on all the necessary infrastructure.
Engineering Design Services	7,830	(7,180)	649	253	0	0	399	(146)	The outturn for this financial year is lower than expected, this is the result of a combination of lower recoverable time due to the impacts of additional leave take carried over from the previous year, a number of new starters which has resulted in training time, time spent in moving to new office accommodation and cost and issues with checking and approval of partner consultant staff costs. The service has incurred covid related expenditure the majority of this relates to costs incurred on a construction project where additional office space and features were required to comply with government guidance, a print and post service was also set up for large plans to support the maintenance of normal operations.
Emergency Management	480	(118)	361	(331)	0	-392	0	61	Ringfenced grant funding was unable to be utilised in 2021/22 and this will be carried forward to be used in 2022/23. A small service overspend relating to agreement to increase partnership contributions.
Net Service Spending	74,969	(48,133)	26,834	138	(31)	(671)	1,692	(852)	

Strategic Director - Mark Ryder

**Portfolio Holders - Cllr Heather Timms (Environment,
Climate & Culture)**

Saving Proposal	Target £'000	Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Expansion of traded income across the service - Areas to be targeted for increased income include improving efficiencies and increasing income from external contracts, new future external contracts and MOT sales to public, enforcement income from network management, ecology surveys and the forestry service.	200	200	0	
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	152	152	0	
Total	352	352	0	

Annex A Reserves - Environment Services - Scott Tompkins**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)**

Reserve	Approved Opening Balance 01/04/2021	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
Proceeds of Crime	217		30	247
Local Resilience Forum	200	(200)	393	393
Domestic Homicide Reviews	78	(78)	3	3
Flood Management Reserve	506		96	602
S38 Developer Funding	602		150	752
Total	1,603	-278	672	1,997

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
10203000	Rugby Western Relief Road	59,144	45	56,228	0	59,245	59,144	1	0	100	59,245	-44	0	Budget remains for ongoing legal arrangements regarding land transfer likely to extend into next financial year.
11221000	M40 Junction 12	11,885	57	30	0	11,972	11,885	18	0	69	11,972	-39	0	Budget balance is required for monitoring of the project.
11272000	Rugby Gytratory Improvement Scheme	1,564	1	23	0	1,588	1,564	-0	0	24	1,588	-1	0	Slippage from 2021/22 has currently been forecast in 2023/24 and the profile of spend will need to be updated by the Project Manager at Q1 2022/23.
11339000	Bermuda Connectivity Project	2,880	3,227	2,753	1,500	10,359	2,880	3,526	2,454	1,500	10,359	299	0	An overspend position has occurred against 2021/22 due to extra resource being provided by the contractor to bring the scheme within the programme.
11510000	A46 Stanks Island signalisation and improvement Bham Rd	5,199	70	1,214	200	6,683	5,199	6	670	808	6,683	-64	0	An underspend has resulted against 2021/22 due to a refund related to water charges for previous years.
11604000	A444 Corridor Improvements - Phase 2	322	175	2,000	1,837	4,334	322	158	2,000	1,854	4,334	-17	0	Resourcing amongst other disciplines e.g. land, road safety, street lighting, etc. have resulted in reduced overall development of project while waiting on those disciplines.
11605000	A3400 Bham Road Stratford Corridor Improvements	276	1,350	2,935	2,000	6,561	276	594	2,900	2,885	6,655	-756	94	The remainder of the scheme is to be split into two more phases to suit timing of land acquisitions. Phase 2 will commence in August 2022 and phase 3 in early 2023. Slippage from 2021/22 has currently been forecast in 2023/24 and the profile of spend will need to be updated by the Project Manager at Q1 2022/23. The increase in budget of £94k relates to the upgrading of a bus stop and development of a bus shelter as part of this project that will be funded by S.106 money.
11649000	A46 Stoneleigh Junction Improvement	9,586	13,649	7,186	6,450	36,871	9,586	10,901	8,500	8,274	37,262	-2,748	391	Changing end date of scheme has impacted yearly spend, significant sums related to compensation events (whilst allowed for within the overall budget) are still being negotiated and no payment will be made until these sums have been agreed, impacting yearly spend. There is no suggestion that the scheme will require additional funds although there has been an increase in the budget of £391k due to the impact of COVID restrictions, funded by Government grant.
11694000	A47 Hinckley Road Corridor Scheme	707	121	2,778	0	3,605	707	-15	2,778	136	3,605	-136	0	The tender this financial year on the next phase of work has been delayed in order to redesign some elements of the scheme, in accordance with the latest design standards and improve safety and usability for cyclist. This will also better tie together other works in the area making the overall improvements more cohesive. Slippage from 2021/22 has currently been forecast in 2023/24 and the profile of spend will need to be updated by the Project Manager at Q1 2022/23.
11853000	Transforming Nuneaton - Highway Improvements (CIF)	0	240	2,621	16,704	19,565	0	404	1,237	17,924	19,565	164	0	An overspend against the 2021/22 Budget has occurred due to design work being able to be progressed at faster pace as there was no requirement for Cabinet approval to dedicate NBBC land, and could be carried out under delegated authority.
11857000	Emscote Road Corridor Improvements Scheme	44	78	2,680	7,394	10,197	44	46	451	9,656	10,197	-32	0	Project construction phase pushed back due to resourcing and conflicting priorities during Covid so spend reprofiled. There is some design and consultation to carry out in 2022/23 with construction unlikely to commence until 2024/25. Portobello Bridge slippage is due to feasibility work on-going and other more pressing projects holding up resources.
Street Lighting														
11279000	Pump Priming allocation for LED street lighting	4,823	480	0	0	5,303	4,823	375	105	0	5,303	-105	-0	
11818000	Street Lighting Base Budget for 2020 / 2021	809	0	0	0	809	809	-0	0	0	809	-0	-0	
11884000	Street Lighting annual maintenance 2021-22	0	796	0	0	796	0	644	0	152	796	-152	-0	

11992000	Street Lighting Annual Main 2022/23	0	0	0	0	0	0	0	543	0	543	0	543	New allocation for 2022-23
Structural Bridge Maintenance														
11382000	Minor Bridge Maintenance schemes 2015/2016	1,683	0	0	0	1,683	1,683	0	0	0	1,683	0	0	
11457000	Minor Bridge Maintenance schemes 2016/2017	531	0	0	0	531	531	0	0	0	531	0	0	
11587000	Minor Bridge Maintenance schemes 2017/2018	2,518	182	0	0	2,700	2,518	143	0	46	2,707	-38	7	
11658000	Minor Bridge Maintenance schemes 2018/2019	1,622	185	400	0	2,207	1,622	153	386	32	2,193	-32	-14	
11717000	Bridges Base Budget 2019 2020	881	81	0	0	961	881	36	0	51	967	-45	6	
11816000	Bridges Base Budget 2020 2021	551	313	0	0	865	551	227	0	86	865	-86	-0	
11833000	Historic Bridge Maintenance	332	1,278	2,526	2,184	6,320	332	1,068	2,510	2,410	6,320	-210	0	
11882000	Bridges annual maintenance 2021-22	0	677	0	0	677	0	468	0	216	684	-210	7	
11990000	Bridge Annual Main 2022/23	0	0	0	0	0	0	0	1,019	0	1,019	0	1,019	New allocation for 2022-23
Structural Maintenance of Roads														
11361000	Highways Maintenance 16/17	15,096	0	0	0	15,096	15,096	0	0	0	15,096	0	0	
11545000	Highways Maintenance 2019/20	0	0	0	0	0	0	0	0	0	0	0	0	
11553000	National Productivity Investment Fund Money	0	0	0	0	0	0	0	0	0	0	0	0	
11720000	County Highways Base Budget 2019 2020	17,450	0	0	0	17,450	17,450	-29	0	0	17,421	-29	-29	
11785000	County Highways Base Budget 20-21	21,955	81	0	0	22,036	21,955	9	0	0	21,964	-73	-73	
11808000	Vehicle Mitigation Barriers (Stratford on Avon)	0	582	0	0	582	0	0	0	582	582	-582	0	
11871000	Highways 2021-22 Surface Dressing	0	1,628	0	0	1,628	0	1,614	0	0	1,614	-13	-13	
11872000	Highways 2021-22 Slurry Seal	0	238	0	0	238	0	382	0	0	382	144	144	
11873000	Highways 2021-22 Routine Patching	0	1,194	0	0	1,194	0	1,382	0	0	1,382	189	189	
11874000	Highways 2021-22 Patching Surface Dressing	0	651	0	0	651	0	493	0	0	493	-158	-158	
11875000	Highways 2021-22 Patching Slurry Sealing	0	54	0	0	54	0	130	0	0	130	75	75	
11876000	Highways 2021-22 Pot Hole Budget	0	309	0	0	309	0	204	0	0	204	-105	-105	
11877000	Highways 2021-22 Structural Patching	0	868	0	0	868	0	787	0	0	787	-81	-81	
11878000	Highways 2021-22 Road Marking SD	0	429	0	0	429	0	343	0	0	343	-86	-86	
11879000	Highways 2021-22 Structural Maintenance Annual Programme	0	8,953	0	0	8,953	0	8,999	0	0	8,999	47	47	£36k S278 contribution
11880000	Highways 2021-22 Structural Maintenance Annual Footways Programme	0	2,170	0	0	2,170	0	2,229	0	0	2,229	59	59	
11881000	Staff Recharges Annual 2021 -22	0	887	0	0	887	0	887	0	0	887	0	0	
11912000	Highways 2021-22 Micro Asphalt	0	83	0	0	83	0	79	0	0	79	-4	-4	
11913000	Highways 2021-22 Patching Micro Asphalt	0	10	0	0	10	0	7	0	0	7	-3	-3	
11914000	Highways 2021-22 Road Marking For Micro Asphalt	0	7	0	0	7	0	0	0	0	0	-7	-7	
11926000	Forestry 35 X Yard Skips	0	0	0	0	0	0	8	0	0	8	8	8	Revenue Funded
11927000	Forestry Vehicle Reg WR12HYF	0	0	0	0	0	0	0	0	0	0	0	0	
11954000	Winter Gritting Spreader Reg No PF69 JXR	0	0	0	0	0	0	96	0	0	96	96	96	Revenue Funded
11955000	Winter Gritting Spreader Reg No PF69 JXT	0	0	0	0	0	0	96	0	0	96	96	96	Revenue Funded
11956000	Winter Gritting Spreader Reg No PJ68 KZA	0	0	0	0	0	0	48	0	0	48	48	48	Revenue Funded
11966000	D1408-A46 Alcester Rd Stratford Footway & Cycleway	0	0	0	0	0	0	0	1	20	21	0	21	S278 Scheme under wrong Sub service
11979000	Highways 2022/23 Surface Dressing	0	0	0	0	0	0	0	1,563	0	1,563	0	1,563	New allocation for 2022-23
11980000	Highways 2022/23 Slurry Seal	0	0	0	0	0	0	0	217	0	217	0	217	New allocation for 2022-23
11981000	Highways 2022/23 Routine Patching	0	0	0	0	0	0	0	1,085	0	1,085	0	1,085	New allocation for 2022-23
11982000	Highways 2022/23 Patching Surface Dressing	0	0	0	0	0	0	0	380	0	380	0	380	New allocation for 2022-23
11983000	Highways 2022/23 Patching Slurry Sealing	0	0	0	0	0	0	0	43	0	43	0	43	New allocation for 2022-23
11984000	Highways 2022/23 1ST TIME FIND AND FIX	0	0	0	0	0	0	0	189	0	189	0	189	New allocation for 2022-23
11985000	Highways 2022/23 Structural Patching	0	0	0	0	0	0	0	868	0	868	0	868	New allocation for 2022-23
11986000	Highways 2022/23 Road Marking SD	0	0	0	0	0	0	0	195	0	195	0	195	New allocation for 2022-23
11987000	Highways 2022/23 Structural Maintenance Annual Programme	0	0	0	0	0	0	0	8,951	80	9,031	0	9,031	New allocation for 2022-23
11988000	Highways 2022/23 Structural Maintenance Annual Footways Programme	0	0	0	0	0	0	0	2,279	0	2,279	0	2,279	New allocation for 2022-23
11989000	Staff Recharges Annual 2022/23	0	0	0	0	0	0	0	895	0	895	0	895	New allocation for 2022-23
11994000	Forestry: Vermeer chipper	0	0	0	0	0	0	23	0	0	23	23	23	Revenue Funded
Traffic Signals														
11381000	Traffic Signals 2015-16	181	13	0	0	194	181	0	0	9	190	-13	-4	
11718000	Traffic Base Budget 2019 2020	230	42	0	0	272	230	4	0	38	272	-38	0	
11817000	Traffic Base Budget 2020 2021	83	145	0	0	228	83	123	0	26	232	-22	4	
11848000	CIF - Replacement Bollards in Stratford, Nuneaton & Bedworth	8	222	200	0	430	8	85	200	137	430	-137	0	
11883000	Traffic Signals Annual Main 2021-22	0	232	26	0	257	0	165	26	67	257	-67	0	

11945000	D1356 - DFT - Traffic Signals Maintenance Grant Award	0	0	0	0	0	8	0	492	500	8	500	
11991000	Traffic Signals Annual Main 2022/23	0	0	0	0	0	0	250	0	250	0	250	New allocation for 2022-23
Flood management													
11424000	Snitterfield Emergency Works	2,793	0	0	0	2,793	2,793	0	0	0	2,793	0	0
11427000	Ladbroke Flood Alleviation	60	0	0	0	60	60	0	0	0	60	0	0
11514000	Grendon Property Level	72	0	0	0	72	72	0	0	0	72	0	0
11550000	Flood modelling	98	5	0	0	103	98	0	0	5	103	-5	0
11574000	Kites Hardwick flood alleviation	103	0	0	0	103	103	0	0	0	103	0	0
11599000	Cherrington Flood Risk Management Scheme	62	0	0	0	62	62	0	0	0	62	0	0
11686000	Whiteacre Health Flood Alleviation	56	0	0	0	56	56	0	0	0	56	0	0
11735000	Grendon Capital Flood Scheme	13	0	35	0	48	13	19	0	17	48	19	-0
11794000	Flood Defence Maintenance 20-21	0	137	0	0	137	0	2	0	134	137	-134	0
11801000	Flood alleviation schemes CIF - Pailton	0	129	7	0	136	0	73	7	56	136	-56	-0
11802000	Flood alleviation schemes CIF - Fenny Compton	0	50	434	0	484	0	10	434	40	484	-40	-0
11803000	Flood alleviation schemes CIF - Welford on Avon	0	0	43	0	43	0	0	43	0	43	0	0
11804000	Flood alleviation schemes CIF - Galley Common	0	0	22	0	22	0	0	22	0	22	0	0
11805000	Flood alleviation schemes CIF - Bermuda	0	0	0	32	32	0	0	0	32	32	0	0
11806000	Flood alleviation schemes CIF - Brailes	0	10	105	0	115	0	0	105	10	115	-10	0
11870000	Flood Defence Maintenance 21-22	0	66	134	0	200	0	144	38	0	182	79	-18
11892000	Flood defence - Fillongley	0	77	45	0	122	0	38	45	39	122	-39	-0
11928000	Bilton Road Property Flood Resilience Scheme	0	22	0	0	22	0	12	0	10	22	-10	0
11943000	Clifford Chambers Property Flood Resilience Scheme	0	10	0	0	10	0	7	0	3	10	-3	0
11978000	Flood Defence Maintenance 22-23	0	0	0	0	0	0	210	0	210	0	210	New allocation for 2022-23
12005000	Broadwell property flood resilience scheme	0	0	0	0	0	0	141	0	141	0	141	new scheme allocated
Community Safety													
11712000	Gypsy & Traveller Services 19-20	0	0	0	0	0	0	0	0	0	0	0	0
11789000	Gypsy & Traveller Services 20-21	81	0	0	0	81	81	0	0	0	81	0	0
11855000	Development and upgrade of three WCC owned Gypsy and Traveller sites	0	25	635	0	660	0	20	640	0	660	-5	0
11869000	Gypsy & Traveller Services 21-22	0	7	24	0	31	0	-19	19	31	31	-26	0
11977000	Gypsy & Traveller Services 22-23	0	0	0	0	0	0	21	0	21	0	21	New allocation for 2022-23
Transport Delivery													
11854000	Replacement of 15 bus fleet vehicles (Home to School transport)	0	811	0	0	811	0	811	0	0	811	0	0
Integrated Transport - Delivery													
11762000	Nuneaton To Coventry Cycle Route - Cif	32	10	485	485	1,012	32	11	60	909	1,012	1	0
11764000	Green Man Colehill Signalised Junction - Cif	3	80	417	0	500	3	119	378	0	500	39	-0
11765000	Hinckley To Nuneaton Cycle Route - Cif	47	26	651	0	724	47	35	435	207	724	10	0
11778000	A452 Kenilworth To Leamington Cycle Route - Cif	236	250	2,536	1,727	4,749	236	208	260	4,045	4,749	-42	-0
11911000	A452 Kenilworth Road to Leamington Spa town centre cycle route – Getting Building Fund	0	30	530	0	560	0	33	497	30	560	3	-0
Area Delegated													
11276000	Rugby Area Committee	416	0	36,204	0	452	416	0	0	36	452	0	0
11354000	Area Delegated Funded Schemes 2017/18	23	0	231,233	0	254	23	-3	0	234	254	-3	-0
11398000	Design Services Area Delegated Funding	152	7,959	0	0	160	152	0	0	7	159	-8	-1
11452000	Area delegated funding 18-19	0	0	878.57	0	879	0	0	0	865	865	0	-14
11483000	Delegated Budget 2016 2017 - Gaf Din	86	0	0	0	86	86	0	0	0	86	0	0
11485000	Delegated Budget 2016 2017 - Jo Edwards	541	0	0	0	541	541	0	0	0	541	0	0
11487000	Delegated Budget 2016 2017 - Nigel Whyte	112	5,096	7,756	0	125	112	0	0	13	125	-5	0
11488000	Delegated Budget 2016 2017 - Carolyn Burrows	181	0	35,508	0	217	181	0	0	36	217	0	0
11588000	Delegated Budget for Traffic Signals Gaf Din 2017-18	1	4,267	0	0	5	1	0	0	4	5	-4	-0
11590000	Delegated Budget For Traffic And Rd Safety Jo Edwards 2017 /2018	736	20,952	0	0	757	736	0	0	21	757	-21	0
11592000	Delegated Budget For County Highways J Grant 2017 /2018	582	10,85	0	0	593	582	0	0	11	593	-11	0
11593000	Delegated Budget For Transport Planning 2017 2018 N Whyte	41	8,598	0	0	50	41	0	0	9	50	-9	0
11652000	Jo Edwards Delegated Schemes 2018 2019	766	264,151	0	0	1,030	766	77	0	187	1,030	-187	-0
11653000	John Grant Delegated Schemes 2018 2019	695	18,115	0	0	713	695	0	0	18	713	-18	0
11656000	Nigel Whyte Delegated Schemes 2018 2019	71	1,548	0	0	73	71	0	0	2	73	-2	0

11721000	Traffic Signals Delegated Budget 2019 2020	0	0	0	0	0	0	0	0	0	0	0	0	0
11722000	St Lighting Delegated Budget 2019 2020	4	2.085	0	0	6	4	0	0	2	6	-2	0	0
11723000	County Highways Base Delegated Budget 2019 2020	395	233.095	0	0	628	395	30	0	203	628	-203	0	0
11724000	Traffic Road Safety Delegated Budgets 2019 2020	525	523.659	0	0	1,049	525	31	0	493	1,049	-492	0	0
11725000	Bus Shelter Infrastructure 2019 2020 Delegated Budgets	106	48.467	15	0	169	106	11	0	52	170	-37	0	0
11799000	Area delegated funding 20-21	0	0	0	0	0	0	0	0	0	0	0	0	0
11835000	North Warks Area Delegated	46	277.656	241.536	0	565	46	195	258	329	827	-83	262	New allocation for 2022-23
11836000	Nun & Bed Area Delegated	294	517.387	425.7	0	1,237	294	220	478	723	1,716	-297	478	New allocation for 2022-23
11837000	Rugby Area Delegated	117	422.001	442.567	0	982	117	417	368	458	1,360	-5	378	New allocation for 2022-23
11838000	Stratford Area Delegated	44	341.5	630.119	0	1,016	44	225	478	747	1,494	-117	478	New allocation for 2022-23
11839000	Warwick Area Delegated	76	564.438	815.186	0	1,456	76	359	515	1,025	1,975	-206	519	New allocation for 2022-23
Developer Funded Transport - s106 schemes														
11054000	Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	74	10	20	287	391	74	1	20	296	391	-9	0	0
11099000	Upgrade Traffic Signals Blackhorse Rd	141	8	0	0	148	141	0	0	8	148	-8	0	0
11194004	Install CCTV on Emscote Road Warwick (Tesco Stores)	0	0	0	0	0	0	0	0	0	0	0	0	0
11194005	Install MOVA operation on traffic signal junctions Emscote Road Warwick (Tesco Stores)	135	26	0	0	162	135	-17	0	44	162	-44	0	0
11194006	Install Variable Message Signs A444 (Prologis)	0	0	82	0	82	0	0	82	0	82	0	0	0
11194009	Bridleways Improvements Brownsover Rugby	0	6	0	0	6	0	6	0	0	6	0	0	0
11195003	S106 Rights of Way Scheme at Long Shoot Development Nuneaton	0	6	0	0	6	0	11	0	0	11	5	5	0
11417000	A426 /A4071 Avon Mill Rdbt Rugby Improvement Scheme	571	200	600	337	1,708	571	327	473	337	1,708	127	0	0
11441004	Weddington Road , Nuneaton Implement Toucan Crossing	71	0	112	0	183	71	0	112	0	183	0	-0	0
Developer Funded Transport - Europa Way														
11580000	A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd. S278	3,045	0	0	455	3,500	3,045	1	0	454	3,500	0	-0	0
11602000	A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	3,686	1,047	49	2	4,784	3,686	1,203	0	0	4,890	157	106	0
11636000	A452 Myton Road And Shire Park Roundabouts S106	266	185	2,865	484	3,800	266	252	2,798	484	3,800	67	-0	0
11637000	A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106	137	106	90	7,167	7,500	137	126	70	7,167	7,500	20	0	0
11638000	A452 M40 spur west of Banbury Road S106	13	0	5	7,582	7,600	13	0	5	7,582	7,600	0	0	0
11814000	C9878 A452 Europa Way Dualling, The Asps S278	0	10	140	0	150	0	0	1	149	150	-9	-0	0
Developer Funded Transport - s278 schemes														
10010000	Transport - Developer Funding Holding Code	0	0	0	0	0	0	0	0	0	0	0	0	0
10010001	Unallocated section 278 developer funds	-46	0	0	1,662	1,616	-46	54	0	1,608	1,616	54	0	0
10438000	Leamington, Junction Alterations At Former Potterton Works	4	0	0	0	4	4	0	0	0	4	0	0	0
11195011	S278 Crabtree Medical Centre Bidford - Bus Stops	27	2	0	0	29	27	0	0	2	29	-2	-0	0
11195013	S278 Wellesbourne Distribution Park Signs	35	0	0	0	35	35	0	0	0	35	0	0	0
11305000	New Roundabout on the A444 Weddington Road Nuneaton	630	21	0	0	651	630	18	0	3	651	-3	-0	0
11307000	New Footway/Cycleway to connect Insight Park to Southam along Welsh Road East	80	0	0	0	80	80	0	0	0	80	0	0	0
11326000	Elliot's Field Retail Park	816	1	0	0	817	816	0	0	0	816	-1	-1	0
11327000	B4113 Gipsy Lane Junction	5	0	0	199	204	5	0	0	199	204	0	0	0
11328000	New Roundabout Southam Road Kineton	478	0	0	0	478	478	-13	0	0	465	-13	-13	0
11336000	Ansty Business Park Phase 3 Junction Improvements	1,547	54	1,200	211	3,012	1,547	-93	1,200	358	3,012	-147	-0	0
11337000	A426 Leicester Road Rugby Gateway Toucan Crossing	329	0	0	0	329	329	0	0	0	329	0	0	0
11366000	B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash	432	0	0	0	432	432	-1	0	0	431	-1	-1	0
11419000	A423 Priority Junction and A425 Banbury Road Toucan Crossing in Southam S278	505	0	0	0	505	505	1	0	0	506	1	1	0

11423000	A423 Coventry Road Southam New Priority Junction S278	508	0	0	0	508	508	4	0	0	512	4	4
11428000	B5000 Grendon Road Polesworth New Roundabout Section 278	868	0	0	0	868	868	0	0	0	868	0	0
11429000	A3400 Birmingham Road Stratford on Avon New Right Turn Lane S278	248	0	0	0	248	248	1	0	0	249	1	1
11430000	A428 Rugby Radio Station Mass Site S278 Highways Work	2,922	20	20	0	2,962	2,922	-13	20	20	2,949	-33	-13
11435000	A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278	308	0	0	0	308	308	0	0	0	308	0	0
11436000	B4087 Oakley Wood Road, Bishops Tachbrook - New Ghost Island Right Turn Lane S278	452	1	0	0	453	452	-86	0	0	366	-87	-87
11437000	B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278	577	0	0	0	577	577	11	0	0	588	11	11
11438000	B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278	601	1	0	0	602	601	-19	0	0	582	-20	-20
11439000	B4642 Coventry Rd / Cawston Grange Drive Cawston Construction of 5th Arm at Rdbt S278	1,401	45	0	0	1,446	1,401	48	0	0	1,449	3	3
11441001	S278 Zebra Upgrade on Tachbrook Rd Leamington	60	1	1	0	62	60	0	1	1	62	-1	0
11460000	C204 Birmingham Road, Alcester New Right Turn Lane S278	116	42	0	0	158	116	29	0	13	158	-13	-0
11461000	A47 The Long Shoot, Nuneaton , New Traffic Controlled Junction S278	1,158	6	5	0	1,169	1,158	10	0	1	1,169	4	-0
11462000	B4035 Camden Road, Shipston On Stour New Right Turn Lane S278	336	4	0	0	340	336	0	0	4	340	-4	0
11463000	B4451 Kineton Road Southam New Roundabout S278	609	1	0	0	610	609	0	0	0	609	-1	-1
11467000	C43 Harbury Lane, Warwick – new traffic signal controlled junction.S278	556	5	0	0	561	556	0	0	5	561	-5	-0
11505000	A422 Alcester Road SoA access to development and relocation of puffin crossing	250	5	0	0	255	250	0	0	5	255	-5	0
11506000	A426 Southam Rd Southam access to quarry at Griffins Farm	307	1	0	0	308	307	0	0	1	308	-1	0
11507000	A428 Lawford Road Rugby right turn lane and access to development site	411	1	10	0	422	411	0	10	1	422	-1	0
11508000	B4429 Ashlawn Rd Rugby new puffin crossing	58	0	0	0	58	58	0	0	0	58	0	0
11511000	A429 Ettington Rd Wellesbourne new rdbt and puffin crossing	1,216	1	0	0	1,217	1,216	0	0	1	1,217	-1	0
11515000	A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278	1,986	30	10	0	2,026	1,986	27	10	3	2,026	-3	0
11516000	A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278	699	1	0	0	700	699	0	0	1	700	-1	0
11517000	A47 Hinkley Road Nuneaton Puffin Crossing	116	0	0	0	116	116	0	0	0	116	0	0
11518000	D2206 Siskin Drive Baginton Right Turn Lane S278	453	11	30	0	494	453	6	30	5	494	-5	-0
11519000	D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278	437	10	0	0	447	437	6	0	4	447	-4	-0
11527000	A423 Marton Road , Long Itchington - New Footway & Site Access S278	173	1	0	0	174	173	1	0	0	174	0	0
11528000	A444 Weddington Road , Nuneaton New Puffin Crossing S278	218	1	0	0	219	218	0	0	1	219	-1	0
11529000	B4642 Coventry Road Cawston - New Right Turn Lane S278	17	84	500	0	601	17	9	20	555	601	-75	0
11530000	C33 Stockton Road And A423 Southam Road , Long Itchington New Footway & Upgrade Of Zebra Crossing S278	303	1	5	0	309	303	0	5	1	309	-1	0
11531000	D1643 Park Road , Bedworth New Car Park Egress S278	141	1	20	0	162	141	1	20	0	162	-0	0
11551000	A47 The Long Shoot Nuneaton relocation of a refuge island and creation of right turn lane	35	0	5	0	40	35	-18	5	0	22	-18	-18
11576000	A3400 Banbury Road / Tiddington Rd Stratford Traffic Signals	11	20	1,969	0	2,000	11	11	3	1,975	2,000	-9	0
11577000	A3400 Bridgefoot / Bridgegeway Stratford Junction Improvements	69	20	661	0	750	69	23	3	655	750	3	0

11578000	C98 Loxley Rd , Tiddington - Site Accesses & Improved Footways	877	20	819	0	1,716	877	-10	20	829	1,716	-30	-0
11579000	D7050 Common Lane Kenilworth Traffic Signal Junction	3,295	20	50	0	3,365	3,295	1	50	19	3,365	-19	-0
11581000	Butlers Leap Link Road - Traffic Signal Impts	3,733	21	100	0	3,854	3,733	13	100	8	3,854	-8	-0
11582000	Shottery Link Road Stratford Puffin Crossing 7 & New Roundabout	69	801	4,600	1,000	6,470	69	916	4,600	885	6,470	115	0
11595000	A422 Banbury Road Ettington Ghost Island Right Turn Lane	294	2	12	0	308	294	-1	12	3	308	-3	0
11597000	B4451 Station Rd Bishops Itchington Ghost Island Right Turn Lane S278	777	5	25	0	807	777	5	25	0	807	0	-0
11598000	A426 Leicester Road Rugby Highway Impt S278	2,713	37	30	0	2,780	2,713	30	30	8	2,780	-8	0
11603000	B439 Salford Road Bidford - Access And Puffin Crossing	86	15	5	0	106	86	3	5	12	106	-12	-0
11608000	Highway Impt A446 Lichfield Road , Coleshill S278	62	1	10	0	73	62	0	10	1	73	-1	0
11609000	Highway Impt C104 Milcote Rd Welford On Avon S278	273	11	10	0	294	273	7	10	4	294	-4	0
11617000	C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fway works	217	25	5	0	247	217	17	5	8	247	-8	0
11662000	A3400 London Road Shipston S278 Ghost Island Right Turn Lane Junction	505	1	50	0	556	505	-35	0	50	520	-36	-36
11663000	A425 Daventry Road Southam S278 Construct Access	423	2	10	0	435	423	0	10	2	435	-2	0
11664000	C8 Trinity Road Kingsbury S278 Traffic Signal Junction	3,023	5	15	0	3,043	3,023	39	10	0	3,072	34	29
11665000	D538 Station Road Coleshill S278 Puffin Crossing	10	5	15	0	30	10	0	15	5	30	-5	0
11666000	Cctv /Utc Integration Scheme On A3400 Bham Rd Stratford S278	0	1	84	0	85	0	1	84	0	85	0	0
11667000	B4642 Coventry Rd Cawston Ghost Island Right Turn Lane S278	1,024	1	25	0	1,050	1,024	-12	25	12	1,050	-12	-0
11671000	B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	15	5	0	580	600	15	0	0	584	600	-4	0
11672000	B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	35	5	460	0	500	35	1	2	462	500	-4	0
11673000	B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	35	65	1,000	0	1,100	35	43	3	1,020	1,100	-23	-0
11674000	B4100 Banbury Rd / Meadow Close Junction Impt S278 (CEG)	0	0	0	0	0	0	0	0	0	0	0	0
11675000	B4100 Banbury Rd / Kingston Grange Site Access Impt S278 (CEG)	1,139	10	40	0	1,189	1,139	12	38	0	1,189	2	0
11676000	B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties)	15	35	700	0	750	15	45	3	687	750	10	0
11684000	S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	3,031	269	200	0	3,500	3,031	125	80	10	3,246	-144	-254
11688000	S278 Highway Impts Rugby Free School	819	314	0	0	1,133	819	2	80	29	930	-313	-203
11695000	A4023 Coventry Highway Mappleborough Green S278	3,918	2	130	0	4,050	3,918	18	114	0	4,050	16	0
11696000	A428 Crick Road Rugby S278	1,293	0	18	0	1,311	1,293	4	14	0	1,311	4	0
11697000	A428 Hillmorton Road /B4429 Ashlawn Rd Rugby S278	60	240	10	0	310	60	267	0	0	327	27	17
11698000	B4632 Campden Road Clifford Chambers S278	31	600	87	0	718	31	347	240	100	718	-253	0
11699000	B5000 Grendon Road Polesworth S278	366	1	4	0	371	366	2	3	0	371	1	0
11705000	A425 Banbury Rd Warwick Highway Impt S278 Wk Ind Schools	495	10	5	0	510	495	8	7	0	510	-2	-0
11706000	A452 Europa Way (North Of Gallows Hill) Highway Impt S278 - Galliford Try	49	6	395	0	450	49	0	5	395	450	-5	-0
11707000	A47 Long Shoot Nuneaton Highways Impt S278 Jelson Ltd	80	200	1,500	0	1,780	80	401	899	400	1,780	201	-0
11708000	B4035 Campden Rd Shipston Highway Impt S278 - Taylor Wimpey	59	20	1,171	0	1,251	59	136	856	200	1,251	116	0
11709000	C11 Higham Lane Nuneaton Highway Impt S278 - Persimmon	686	550	50	0	1,286	686	491	50	59	1,286	-59	-0
11732000	B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389	1,231	150	50	0	1,431	1,231	325	0	0	1,556	175	125

11733000	B4089 Arden Rd S278 Site Access Alcester Estates C9558	88	20	2	0	110	88	7	2	13	110	-13	-0
11734000	B4100 Temple Herdewyke Highways Impt S278 Dio C9618	2,208	1,000	50	0	3,258	2,208	1,464	0	0	3,672	464	414
11743000	Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278	3	107	50	3,740	3,900	3	11	25	3,861	3,900	-96	-0
11744000	Highways Impt A426 Rugby Rd C9401 David Wilson S278	2,175	130	50	0	2,355	2,175	157	23	0	2,355	27	-0
11745000	Highways Impt Gallows Hill C9042 Gallagher S278	67	20	2,000	1,413	3,500	67	19	5	3,409	3,500	-1	-0
11747000	C12 Tunnel Rd Highway Impt S278 Countryside Prop (C9836)	2	5	10	0	17	2	9	6	0	17	4	0
11748000	C88 Alwyn Road Rugby Highway Impt S278 Miller Homes (C9712)	2	1	0	247	250	2	0	2	246	250	-1	0
11749000	C93 Bishopton Lane SOA S278 Miller & T.Wimpey (C9163)	40	560	1,000	0	1,600	40	1,237	323	0	1,600	677	0
11751000	A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor	5	25	1,070	0	1,100	5	24	20	1,052	1,100	-1	-0
11752000	B4100 Banbury Rd Lighthorne Heath Highway IMPT C9830 Ceg	602	0	0	0	602	602	-602	0	0	0	-602	-602
11753000	B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg	200	1,400	200	0	1,800	200	3,094	250	100	3,644	1,693	1,843
11754000	C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt	7	13	110	0	130	7	113	10	0	130	100	-0
11755000	C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside	20	10	270	0	300	20	9	5	276	310	-1	10
11757000	A425 Banbury Rd Warwick S278 Highways Impt C9591	3	18	2,000	1,480	3,501	3	24	32	3,441	3,500	6	-1
11758000	B4632 Campden Rd Long Marston S278 Highways Impt C9392	244	3,000	1,975	0	5,219	244	4,216	759	0	5,219	1,216	-0
11759000	A4177 Bham Rd Hatton S278 Highways Impt C9816	3	7	590	0	600	3	1	23	573	600	-6	-0
11760000	A423 Southam Bypass S278 Highways Impt C9664	3	7	90	1,700	1,800	3	4	33	1,761	1,800	-3	-0
11767000	A45 Stonebridge / D2201 Rowley Rd Baginton S278 Highway Imp C9185	496	24	80	0	600	496	33	72	0	600	8	0
11768000	B4029 Severn Rd Bulkington S278 Highway Impt C9913	48	16	540	0	604	48	420	136	0	604	404	-0
11769000	B4632 Campden Rd Quinton S278 Highway Impt C9930	552	848	100	0	1,500	552	1,076	128	0	1,757	228	257
11770000	C33 Bubbenhall Rd Baginton S278 Highway Impt C9803	212	250	138	0	600	212	216	172	0	600	-34	-0
11771000	D6216 Upper Henley St Soa S278 Highways Impt C9793	20	32	2	0	54	20	0	5	2	27	-32	-27
11772000	M6 Junction 1 / A426 Leicester Rd Rugby S278 Highway Impt C9471	267	60	10	0	337	267	73	3	0	344	13	7
11774000	C32 Bham Rd (Farmers Market Rdbt.) S278 Highways Impt - C9670	3	7	240	0	250	3	0	2	245	250	-7	-1
11815000	C9802 A46 Stoneleigh Rd (Whitley South) S278	29	1	0	0	30	29	-1	0	0	28	-2	-2
11823000	C9962 - A46 Alcester Road, Stratford-upon-Avon	1	9	40	0	50	1	18	30	0	50	10	0
11824000	C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers	4	46	710	0	760	4	3	17	735	760	-42	0
11825000	C9946 - C43 Gallows Hill (Strawberry Fields), Warwick	4	46	1,950	1,000	3,000	4	26	37	2,934	3,000	-21	-0
11826000	C9973 - D7069 Glasshouse Lane, Kenilworth	3	27	20	0	50	3	43	0	4	50	16	0
11827000	D1020 - A46/A428 Rugby Road, Binley Woods	24	26	50	0	100	24	15	50	11	100	-11	0
11828000	C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch	26	500	374	0	900	26	935	0	0	961	435	62
11829000	C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby	18	11	221	0	250	18	10	7	216	250	-1	0
11830000	C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch	8	22	570	0	600	8	48	7	538	600	26	-0
11831000	C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon	15	385	80	0	480	15	322	80	63	480	-63	0
11832000	C9981 - D3948 Falkland Place, Temple Herdewyke	14	130	5	0	149	14	160	0	0	174	30	25

11905000	D1152 - S278 Brinklow Road, Binley Heath (Temporary Access)	6	50	10	0	66	6	29	10	21	66	-21	0	
11915000	D1175 B4429 Coventry Road Section 4&8 HE - Symmetry Park Coventry Road, Rugby South	0	50	410	0	460	0	24	63	373	460	-26	-0	
11916000	D1251 - D11 C204 Birmingham Rd, Alcester, Right Turn Lane (Major)	0	1,000	72	0	1,072	0	545	100	30	675	-455	-397	
11918000	D1151 - A4390 Seven Meadows Rd (Shakespeare Marina), Stratford upon Avon (New Access)	0	44	200	0	244	0	25	4	215	244	-19	0	
11919000	C9973 - Glasshouse Lane, Kenilworth School (MAJOR) Scheme	0	50	1,550	200	1,800	0	0	67	1,733	1,800	-50	0	
11920000	D1216 - Gipsy Lane, Yew Tree Farm, Nuneaton	0	50	250	1,600	1,900	0	22	57	1,852	1,930	-28	30	
11932000	D1269 - Pickard Street, Emscote Rd, Warwick - Lidl Access S278	0	45	65	0	110	0	71	39	0	110	26	-0	
11933000	D1225 - B4429 Coventry Rd, Symmetry Park, Rugby Sth. Construction Access MINOR S278	0	20	30	0	50	0	10	20	20	50	-10	-0	
11934000	D1242 - A4254, Eastboro Way, Nuneaton, Toucan Crossing S278	0	10	140	0	150	0	3	4	143	150	-7	-0	
11935000	D1220 - Coventry Road, Faultlands Farm, Nuneaton S278	0	50	190	0	240	0	56	4	181	240	6	0	
11936000	D1272 - A444 Lichfield Road, Curdworth (Dunton Wharf) S278	0	10	50	0	60	0	12	3	45	60	2	-0	
11937000	D1301 - A452 Europa Way, (The Asps), Banbury Road MINOR S278 Temp access	0	40	110	0	150	0	19	3	128	150	-21	-0	
11938000	D1264 - C43 Gallows Hill (Strawberry Fields) Warwick - MINOR S278 Temp Access	0	40	35	0	75	0	4	12	59	75	-36	0	
11939000	C9629 - D5496 School Road, Salford Priors, Stratford upon Avon MINOR S278	0	5	20	0	25	0	4	2	15	20	-1	-5	
11940000	D1270 - D6173 Timothy's Bridge Road, Startford upon Avon (Swan's Landing) MINOR S278	0	10	100	0	110	0	0	4	106	110	-10	-0	
11941000	D1268 - D2045 Coombe Fields Road, Ansty, Rugby S278 (Signal Jct)	0	40	410	0	450	0	21	20	409	450	-19	-0	
11942000	D1265 - C43 Gallows Hill (Lower Heathcote Farm) Warwick, MINOR S278	0	40	160	0	200	0	6	160	34	200	-34	-0	
11946000	D1341 - A428 Coventry Rd, Long Lawford (Temp Access) S278	0	0	0	0	0	0	4	26	5	35	4	35	
11947000	D1293 - D4885 Chesterton Drive (Campion School) Leamington Spa S278	0	0	0	0	0	0	0	0	0	0	0	0	
11948000	D1302 - D1736 School Lane, Exhall (Toucan Crossing) MINOR S278	0	0	0	0	0	0	2	5	249	256	2	256	
11949000	D1326 - D7069 Glasshouse Lane, Kenilworth S278	0	0	0	0	0	0	6	42	847	895	6	895	
11950000	D1339 - D7069 Glasshouse Lane (Crewe Lane) Kenilworth MINOR S278	0	0	0	0	0	0	4	15	301	320	4	320	
11951000	D1300 - D4102 Millers Road, Warwick MINOR S278	0	0	0	0	0	0	11	4	170	185	11	185	
11996000	A46 Alcester Road Stratford (Drayton manor drive)	0	0	0	0	0	0	0	25	25	50	0	50	
11997000	C43 Gallows Hill - bell mouth at car dealership	0	0	0	0	0	0	0	5	60	65	0	65	
11998000	S5721 Stockley Road, Exhall - priority junction	0	0	0	0	0	0	0	15	174	189	0	189	New scheme approved March 2022
Grand Total		238,786	62,585	75,775	71,859	449,005	238,786	59,203	63,411	113,123	474,523	-3,382	25,518	

21/22 DSG Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	2,129	(58)	2,071	118	0	118	0	0	Overspend is the result of Central Schools Services Block contingency being utilised for inflationary costs that were confirmed throughout the year as well as the Teachers Pay and Pension Grant (TPPG). These overspends are being offset by underspends for Staff DBS checks, underspends on SACRE and additional income for Service recharges on payment for Trade Unions Partnerships agreements.
Education & Early Years (Commissioning & Strategy)	36,218	(23)	36,196	(1,603)	0	(1,603)	0	0	Underspends are primarily the result of underspends on Growth funding required due to the delay in the opening of a new primary school as well as underspends on Nursery funding for 3&4yr olds. This underspend on 3&4year old funding is due to the service receiving nursery refunds for overpayments in the Summer term due to lower numbers in settings as a result of Covid-19 as well as a decrease in the take up of Extended and Universal hours. This being slightly offset by a greater take up in 2year old hours. Other underspends relate to vacancies in staffing and funding that was being held which was anticipated to be vired to Business support in year, but has been delayed to 2022/23 following a further reviews which ineed to take place on the business support element of the admissions service.
SEND & Inclusion (Commissioning & Strategy)	56,078	(711)	55,366	1,898	0	1,898	0	0	£3.541million of this overspend relates to savings that are planned to be made in future years as part of the DSG recovery plan. After taking this into consideration the in year variance was an underspend of £1.643million. This mainly relates to activity and costs of placements for this year. There were overspends on the number and cost of placements in Independent Settings and OLA's. These overspends are being offset by additional savings achieved in Mainstream and Special School Top ups, Post 16 Funding, Flex Learning, Specialist Resource Provisions, Alternative Provision and the Specialist Teaching Service. This is the expected direction of travel within the overall DSG recovery plan. The main changes between outturn and the Q3 forecast are due to additional income received due to recovery of the AWPu from Schools, a general feel that the services may be forecasting a slightly more pessimistic view to reality (although this is an extremely challenging areas to forecast over periods spanning 2 academic years and the volume / volatility of information) and continuing issues with the quality of data held which should be resolved once the data is migrated from manual excell spreadsheets to the synergy system.
Net Education Service Spending	94,425	(792)	93,633	413	0	413	0	0	
DSG People Strategy & Commissioning	150	0	150	0	0	0	0	0	
DSG funding provided to maintained schools - Individual Schools Budget (ISB)	143,517	0	143,517	(365)		(365)		0	Difference in the actual transferred ISB to schools to budget due to academy conversions
DSG Central Control	1,827	0	1,827	248		248		0	Deduction of the Risk Protection Adjustments (RPA) charged to schools, schools rates adjustments and additional place funding agreed for increases in places in Resource Provisions.
DSG Overheads	3,298	0	3,298	0		0		0	
Net DSG Spending	243,217	(792)	242,425	296	0	296	0	0	
DSG Income	0	(240,021)	(240,021)	126		126		0	Top slice from the DSG payments from the ESFA for the 2021/22 RPA as well as adjustments to the EYB of (£500,561) plus 2021/22 y/e adjustment for Early Years Block of £35,373 based on the draft January Census data. This final adjustment will be confirmed by the DFE in July.
NET DSG	243,217	(240,813)	2,404	422	0	422	0	0	

Annex B Reserves - Education Services - Ian Budd**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)**

Reserve	Approved Opening Balance		Movement in Year	Effect of Outturn	Closing Balance
	01/04/2021	£'000			31/03/2022
			£'000	£'000	£'000
DSG Reserve - Central Block		500		(11)	489
DSG Reserve - Early Years Block		2,109		823	2,932
DSG Reserve - High Needs Block		(13,850)		(2,130)	(15,980)
DSG Reserve - Schools Block (Growth Fund)		871	(347)	1,122	1,646
DSG Reserve - Schools Block (other)		2,098	(2,058)	(225)	(185)
Total		(8,272)	(2,405)	(421)	(11,098)

21/22 Non-DSG Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	2,958	(882)	2,076	(2,042)	0	0	1	(2,043)	Underspends are primarily the result of: £1.251m which has been transferred by ASC for the Edge of Adulthood costs for CWD and an unexpected additional £0.212m that was transferred on top of this at year end. These are both one off (21/22) items. £0.578m for the Warwickshire Academy Ghost funding of placements. This is delayed ghost funding caused by the delays in opening the school and will be requested as a carry forward to 2022/23. £0.080m for additional nursery rental income. These are being offset by minor overspends for legal costs and staffing vacancies
Education & Early Years (Commissioning & Strategy)	12,462	(3,190)	9,272	1,177	(52)	(128)	45	1,312	The overspend is primarily due to cost pressures on medical transport for pupils with medical conditions, coupled up with cost pressure from taxi services due to rise in demand on number of solo journeys required, this is being offset by underspends on pupil premium, the Holiday Activities and Food project(with associated request for Carry forward) and the Schools Monitoring and Brokerage grant. There has also been a reduction to the anticipated drawn down of reserves for schools in financial difficulty of £0.191m.
SEND & Inclusion (Commissioning & Strategy)	34,808	(5,433)	29,375	4,099	(184)	0	76	4,207	The overspends are primarily due to a £3.315 million overspend on the Children with Disabilities (CWD)budget (see offset in the Assistant Director line above). There are significant pressures on the budget for Children in Care who have very complex needs, as a result of this there was all year a predicted overspend on this budget. The over-spend is partly due to lack of residential placements and placement break downs, emergency spot /extra care contracts were sought during the year totalling a net of £2.491m. Overall residential placements out-turned at £0.313m above budget which although the weeks purchased was less than 20-21 in comparison the average gross weekly fee rose by £301pw and the income (partner contributions) reduced as an average by £222p/w. The significant growing movement of expenditure in this area is the key reason for the deterioration in the out-turn position from that reported at Q3. From 2022-23 the overall CWD service will be within the Adult Social Care unit, the assistant director (and SD of Peoples Directorate) are reviewing the service in order keep with the increased (MTFS allocations) 2022-23 budget. For Young People (older children) the Supported Living budget overspent by £0.201m, weekly fee averaged £7,119 pw for 2 people. These young people are now over 18 years of age and will transition out of the service. Concerted effort by the service and commissioning will seek to reduce / contain any future costs such as these. Supported Accommodation - Overspent by £0.125m, with an average weekly placement £1,821 per week. Other significant overspends are: £0.402million on SENDAR which is due to a large increase in legal costs and the transfer of mediation costs that are not permissible as a High Needs Block cost and so, are being recognised against this budget now. £0.821million on SEN transport based on taxi costs and increases in final routes and activity. These overspends are being offset by underspends on Education psychology due to a continuing reduction to the number of high cost associates used and additional income achieved as well as underspends on the SEND and inclusion change programme which are mainly due to slippages on the programme into 2022/23 and drawdowns of Phase 2 funds.
Education Service Delivery	6,691	(5,329)	1,361	(72)	0	0	389	(461)	There are overspends due to COVID of £0.279million which are primarily due to losses in income on Marle Hall before its closure. These are being offset by underspends across the rest of the T3 service area of £0.351million. Highlights of these underspends are for Adult Community Learning, School Governance, Warwickshire Attendance Service, Information, Advice and Guidance and Education Service Development. The underspends in these areas are primarily due to staffing vacancies, reduction in legal costs fees and the achievement of additional income
Net Service Spending (excluding DSG)	56,919	(14,834)	42,084	3,162	(236)	(128)	511	3,015	

Annex B Savings - Education Services - Ian Budd**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)**

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	34	0	(34)	No specific service areas were identified although work across all Tier 3 management has sought to reduce costs as much as possible.
Maximise traded income from Education Service - Increase traded income from Governor and Attendance service as well as review and modernise music services.	10	10	0	
Total	44	10	(34)	

Annex B Reserves - Education Services - Ian Budd**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Jeff Morgan (Children, Families & Education)**

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
School Improvement Monitoring & Brokering Reserve	748		145	893
Virtual School for children looked after	145	(145)	0	0
Education management information system	44		2	46
Total	937	(145)	147	939

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Learning - Non Schools														
11399000	CMS Music Instruments Purchases 2015/16 - 2017/18	101	0	0	0	101	101	4	0	0	105	4	4	
11583000	Early Years Capital Fund/ Dunchurch Infants	132	0	0	0	132	132	0	0	0	132	0	0	
11750000	Pears Centre	11,224	5,150	293	0	16,667	11,224	4,345	293	1,303	17,166	-805	498	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23. Increase in project costs for FFE costs at the schools which are being funded from the specialist provision fund and increase to the contractor due to unforeseen ground conditions that have meant increased costs
Learning - Other														
10008000	Education - S106 Financing	1	0	0	0	1	1	0	0	0	1	0	0	
11393000	Minor Works block header 2015/16	663	0	0	0	663	663	0	0	0	663	0	0	
11476000	Nursery & pre school provision minor works	57	55	0	0	112	57	55	0	0	112	-0	-0	
11499000	Bidford Primary & Willow Tree Nursery separation works	37	0	0	0	37	37	0	0	0	37	0	0	
11573000	Planning & Development block header E&L	80	33	33	55	200	80	21	33	55	189	-12	-12	
11621000	High Meadow Infant School - New Classrooms, group rooms and Toilets	1,855	479	0	0	2,334	1,855	364	0	0	2,219	-115	-115	
11630000	Minor Works E&L	327	0	0	0	327	327	0	0	0	327	0	0	
11678000	Seedlings Nusery HRI Wellesbourne - Modular Building	119	0	0	0	119	119	0	0	0	119	0	0	
11682000	Temporary Classroom Removal	141	39	0	0	180	141	-0	0	0	141	-39	-39	
11683000	Healthy Pupil Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0	
11807000	Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & Inclusion	0	184	0	0	184	0	112	0	0	112	-72	-72	
11965000	Improvements at Bunting Preschool	0	0	0	0	0	0	0	228	0	228	0	228	New project approved by portfolio holder on 14th January 2022
11999000	Clopton Nursery	0	0	0	0	0	0	0	40	0	40	0	40	
Primary - expansion														
11073000	All Saints Junior Extension (Pupil Places)	932	0	0	0	932	932	0	0	0	932	0	0	
11102000	Newdigate Primary Extension (Pupil Places)	878	0	0	0	878	878	0	0	0	878	0	0	
11255000	Paddox school extension Targeted Basic Need	2,731	20	0	0	2,751	2,731	18	0	0	2,749	-2	-2	
11262000	Cawston Grange extension (pupil places)	2,730	0	0	0	2,730	2,730	0	0	0	2,730	0	0	
11263000	Long Lawford extension (pupil places)	753	0	0	0	753	753	0	0	0	753	0	0	
11386000	Long Lawford permanent expansion	2,727	415	0	0	3,142	2,727	7	0	408	3,142	-408	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23
11389000	All Saints Primary, Nuneaton, replace temporary classrooms	693	0	0	0	693	693	4	0	0	697	4	4	
11392000	Barford St Peters, expansion	308	0	0	0	308	308	0	0	0	308	0	0	
11401000	Hillmorton Primary permanent expansion	3,041	0	0	0	3,041	3,041	0	0	0	3,041	0	0	
11468000	Oakfield Primary further expansion to 2 FE	452	0	0	0	452	452	0	0	0	452	0	0	
11470000	Nathaniel Newton Infants refurbishment re bulge class	178	0	0	0	178	178	4	0	0	182	4	4	
11471000	The Ferncumbe Primary temporary classroom	100	0	0	0	100	100	3	0	0	103	3	3	
11493000	Coleshill Primary contribution to additional classroom	270	5	0	0	275	270	0	0	0	270	-5	-5	
11497000	Acorns Primary new temporary classroom	260	0	0	0	260	260	0	0	0	260	0	0	
11565000	Ettington school refurbish temporary classroom	60	0	0	0	60	60	0	0	0	60	0	0	
11566000	The Ferncumbe School additional classroom	502	0	0	0	502	502	9	0	0	511	9	9	
11568000	Welford on Avon school improvement works	1,924	0	0	0	1,924	1,924	5	0	0	1,929	5	5	
11570000	Coten End primary kitchen extension	168	0	0	0	168	168	0	0	0	168	0	0	
11620000	Newdigate Primary School - Expansion and Internal referb	2,114	0	0	0	2,114	2,114	19	0	0	2,133	19	19	
11627000	Wellesbourne Primary School - new small hall and servery to the annex site	1,066	0	0	0	1,066	1,066	2	0	0	1,068	2	2	
11628000	Michael Drayton Primary - Expansion	2,456	28	0	0	2,484	2,456	0	0	28	2,484	-28	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23

11646000	Barford St Peters - Extension of Kitchen facilities	235	17	0	0	252	235	0	0	17	252	-17	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23
11647000	Coleshill C Of E Primary School - Classroom Extension	252	0	0	0	252	252	0	0	0	252	0	0	
11677000	Harbury Primary School - Internal Alterations	0	93	0	0	93	0	0	0	93	93	-93	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23
11736000	Weddington Primary School - Bulge Class	4	146	0	0	150	4	0	0	146	150	-146	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23
11737000	Southam Primary/Pre School, Pre School relocation	424	0	0	0	424	424	0	0	0	424	0	0	
11738000	Harbury Primary, Internal redevelopment and reconfiguration	60	0	0	0	60	60	0	0	0	60	0	0	
11739000	Harbury Pre School, Reconfiguration	23	0	0	0	23	23	0	0	0	23	0	0	
11740000	Bidford Bright Stars Nursery, External Equipment	58	0	0	0	58	58	0	0	0	58	0	0	
11741000	High Meadow Infant School, additional Funds	0	0	0	0	0	0	0	0	0	0	0	0	
11777000	Heathcote Primary Expansion	2,632	62	0	0	2,694	2,632	71	0	0	2,703	8	8	
11779000	Whitnash Primary, Expansion of 2 additional Classrooms	132	973	0	0	1,105	132	47	0	926	1,105	-926	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23
11780000	St Gabriels C of E, Internal Alterations	130	0	0	0	130	130	0	0	0	130	-0	-0	
11781000	Brailes C of E, Classroom Extension	146	4	0	0	150	146	0	0	0	146	-4	-4	
11843000	Long Lawford Primary School - Studio Hall	119	516	0	0	635	119	317	199	0	635	-199	-0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23
11851000	Burton Green Primary School	0	290	0	0	290	0	0	0	290	290	-290	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23
11862000	Coughton CofE Primary School, Alcester	0	85	0	0	85	0	85	0	0	85	0	0	
11863000	Lighthorne Heath Primary School, Lighthorne	0	146	0	0	146	0	0	0	146	146	-146	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23
12000000	Radford Semele CE Primary School	0	0	0	0	0	0	0	16	0	16	0	16	
12001000	Former Radio mast site (Houlton) Rugby (expansion at St Gabriels)	0	0	0	0	0	0	0	663	0	663	0	663	
Primary - new														
11313000	New primary provision at Aylesford school - TBN	3,006	0	0	0	3,006	3,006	0	0	0	3,006	0	0	
11384000	New School, The Gateway, Rugby (Griffin School)	271	2,779	2,365	0	5,416	271	38	2,365	3,485	6,160	-2,741	744	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23. Additional £744K S106 funding agreed as part of 10.03.22 Cabinet report
11391000	New school, Warwick	3,950	0	0	0	3,950	3,950	15	0	0	3,964	15	15	
11480000	Water Orton Primary relocation (HS2)	6,164	0	0	0	6,164	6,164	1	0	0	6,166	1	1	
Primary - other														
11319000	Eastlands Primary temporary classroom	107	95	0	0	202	107	12	83	0	202	-83	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11321000	Long Lawford Pri temporary classroom	462	0	0	0	462	462	0	0	0	462	0	0	
11331000	Newburgh Primary School - New Play Area	152	0	0	0	152	152	0	0	0	152	0	0	
11847000	Kingsway site changes to aid Academy conversion	0	3,119	2,046	0	5,165	0	156	0	5,008	5,165	-2,962	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11861000	Bridgetown Primary, Stratford upon Avon	0	38	0	0	38	0	57	0	0	57	19	19	Project being delivered by the School and funding transferred. At the moment the S106 funds have not been received so this project will need to be forward funded by Basic Need
11944000	Quinton Primary School - Improvements works including an outdoor space for EYSF	0	0	0	0	0	0	94	0	0	94	94	94	
11957000	Alveston Cof E Primary - fencing	0	0	0	0	0	0	0	65	0	65	0	65	
School access														
11267000	Schools disability access block header	671	0	0	0	671	671	1	0	0	672	1	1	
11629000	DDA Blockheader 18/19	710	-4	0	0	706	710	-4	0	0	706	0	0	
11629032	Lawrence Sheriff School (Academy) - Adaptation Works for Disabled Pupil	8	0	0	0	8	8	0	0	0	8	0	0	
11728000	Disability Access Block Header 19/20	459	-35	0	0	424	459	-35	0	0	424	-0	-0	
11800000	Schools Access 20-21	615	-52	0	0	563	615	-63	0	0	552	-11	-11	

11897000	Disability Access Block Header 2021/22	0	684	0	0	684	0	601	0	89	689	-83	5	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
Secondary - expansion														
11405000	Southam College expansion	1,000				1,000	1,000	0	0	0	1,000	0	0	
11472000	Kineton High School	3,187	105	0	0	3,292	3,187	0	0	105	3,292	-105	0	
11473000	Shipston High further expansion	2,304				2,304	2,304	0	0	0	2,304	0	0	
11619000	Campion Phase 1 (incl Sports Hall Refurb)	7,995	0	0	0	7,995	7,995	33	0	0	8,028	33	33	
11645000	Coleshill Secondary School	3,327	73	0	0	3,400	3,327	12	0	0	3,339	-61	-61	
11681000	Polesworth PSBP2	200	0	0	0	200	200	0	0	0	200	0	0	
11742000	The Avon Valley School, Alternative Provision Accommodation	28	0	0	0	28	28	0	0	0	28	0	0	
11776000	Campion School Expansion Phase 2	407	5,720	2,852	0	8,979	407	4,312	2,852	1,408	8,979	-1,408	-0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11842000	Stratford Upon Avon School - Dining Facilities	108	1,202	0	0	1,310	108	1,224	0	0	1,332	22	22	S106 funding sent to this projects instead of 118590000 Stratford High 2FE. Will need to be swapped back out in 2022/23
11859000	Stratford Upon Avon School - 2fe expansion	620	5,167	5,787	0	11,573	620	138	5,787	5,029	11,573	-5,029	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11860000	Etone College - 1fe expansion	1	2,376	2,377	0	4,753	1	67	2,377	2,309	4,753	-2,309	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
Secondary - new														
11730000	New School Leamington (Oakley Grove)	212	438	20,000	29,500	50,150	212	202	20,000	29,736	50,150	-236	0	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23
SEN - other														
11180000	Welcombe Hills vehicle access alterations	8	442	0	0	450	8	0	0	0	8	-442	-442	
11408000	Boughton Leigh Jnr Specialist Inclusion Support Group	0	0	0	0	0	0	0	0	0	0	0	0	
11495000	Stockingford Primary new SIG module building	359	0	0	0	359	359	0	0	0	359	0	0	
11569000	Paddox Primary new SIG module building	709	32	0	0	741	709	42	0	0	751	10	10	
11589000	SEND facilities block header	98	229	0	0	327	98	168	35	0	301	-61	-26	
11631000	Specialist Nurture Provision at Special School	0	200	0	0	200	0	0	0	200	200	-200	0	
11729000	Oakwood - Conversion of the ICT Room	68	17	0	0	85	68	29	0	0	97	11	11	
11852000	WINCKs	100	0	0	0	100	100	-29	0	0	71	-29	-29	
SEN - expansion														
11257000	Welcombe Hills school extension Targeted Basic Need	1,027	0	0	0	1,027	1,027	0	0	0	1,027	-0	-0	
11623000	Ridgeway School - DO NOT USE BUDGET TRF TO 11624000	0	0	0	0	0	0	0	0	0	0	0	0	
11624000	Evergreen school - Reconfiguration of classrooms	65	185	0	0	250	65	0	0	185	250	-185	0	
11641000	Keeping SEND pupils local	0	190	0	0	190	0	0	0	190	190	-190	0	
11680000	Exhall Grange - modular pod and internal remodelling	987	0	0	0	987	987	6	0	0	993	6	6	
11819000	Arden Fields, Food Tech Rooms	0	0	0	0	0	0	17	0	0	17	17	17	
11850000	Henley in Arden Primary School resourced provision	27	546	0	0	573	27	503	0	0	530	-43	-43	
SEN - new														
11350000	New AEN School McIntyre Discovery Academy (Former Manor Park)	6,009	0	0	0	6,009	6,009	0	0	0	6,009	0	0	
11644000	Water Orton Evergreen Unit	583	65	0	0	648	583	0	0	65	648	-65	0	
Learning - Devolved														
10554000	Devolved/School Level Budgets 2010/11 (Self-financed)	1,164	0	0	0	1,164	1,164	1,804	0	0	2,968	1,804	1,804	In year schools devolved spending
11899000	S106 Contribution to the DFE for Lower Farm	0	1300	0	0	1,300	0	0	0	1,300	1,300	-1,300	0	
Grand Total		90,462	33,652	35,753	29,555	189,422	90,462	14,892	35,036	52,519	192,910	-18,760	3,488	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Fire Leadership Team	926	0	926	46	0	0	0	46	The overspend within this area can be attributed to the unbudgeted for MarComms costs for 2021/22.
AM Response	15,772	(82)	15,690	62	0	(75)	152	(15)	Within Response, the variance to budget is very minimal (less than 0.1%). This has been achieved through positive management action to reduce budget pressures by successfully trialling alternative crewing arrangements which has reduced the cost of overtime as well as strong communication between budget managers.
AM Protection (includes Ops Planning)	3,328	(488)	2,840	14	0	0	0	14	A large underspend within Fire Protection due to the prioritisation of using external Home Office funding over MTFS allocation has been requested as a budget carry forward (£203k). If this is approved, Fire Protection will have a larger overspend. This is predominantly due to the additional training costs incurred due to the delay on the Capital Training projects. There have also been higher than normal Mutual Assistance charges as the result of exceptional Fire incidents during August 2021.
AM Prevention	1,670	(351)	1,319	(169)	(52)	(16)	0	(101)	The underspend within Prevention is largely due to the reduced number of Community events as a result of the Covid pandemic and the delay in delivery of two vehicles for Hospital to Home which are being paid for with revenue contributions.
Business Support	1,580	0	1,580	1	0	49	0	(48)	High revenue pension costs as a result of ill-health retirements and one-off transitional costs due to the transfer of pension administration to West Yorkshire Pension Fund are being funded from the Fire Pension reserve. The resultant underspend within Business Support is the result of reduced insurance premiums.
Net Service Spending	23,276	(921)	22,355	(46)	(52)	(42)	152	(104)	

Annex C Reserves - Fire & Rescue Service - Ben Brook
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Crump (Fire and Community Safety)

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement)	Reason for financial variation and any associated management action
Day crew plus fatigue mitigation - Review of the level additional funding allocated to mitigate the fatigue risk posed by the day-crewed-plus crewing system. The change delivers a long term saving of £140,000 a year, with higher savings possible as the service change is implemented in 2021/22.	370	370	0	
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	15	0	15	
Total	385	370	15	

Annex C Reserves - Fire & Rescue Service - Ben Brook**Strategic Director - Mark Ryder****Portfolio Holders - Councillor Crump (Fire and
Community Safety)**

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
Emergency Service Network	832		75	907
Pensions Reserve	182		(49)	133
Vulnerable People Earmarked Reserve	127		16	143
Total	1,141	0	42	1,183

Chief Fire Officer - Ben Brook
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Crump (Fire and Community Safety)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11895000	Vehicle Replacement Programme 2021/22	0	1,262	0	0	1,262	0	837	0	425	1,262	-425	-0	Slippage from 2021-22 has currently been forecast in 2023-24 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11974000	Vehicle Replacement Programme 2022/23	0	0	0	0	0	0	0	1,135	0	1,135	0	1,135	The budget of £1,135,000 will be financed through self-borrowing within the Fire & Rescue Service.
Sub Total - F&R Self Financing Projects		0	1,262	0	0	1,262	0	837	1,135	425	2,397	-425	1,135	
11797000	Equipment for fire engines 20-21	218	0	0	0	218	218	6	0	0	224	6	6	Overspend of £6k to be funded by budget reduction on 11894000 21/22 Equipment Appliances Project.
11894000	Equipment for new Fire Appliances 2021/22	0	191	0	0	191	0	91	0	94	185	-100	-6	Slippage from 2021-22 has currently been forecast in 2023-24 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23. Budget reduced by £6k to fund expenditure against 11797000.
11973000	Equipment for new Fire Appliances 2022/23	0	0	0	0	0	0	0	126	0	126	0	126	Addition of annual budget allocation
Sub Total - Projects Funded from Corporate Resou		218	191	0	0	409	218	97	126	94	535	-94	126	
11601000	Fire & Rescue HQ Leamington Spa	106	0	2,187	0	2,293	106	0	200	1,987	2,293	0	0	It has been identified previously, that should Leamington remain as WFRS HQ, capital funding is required to make the building fit for purpose. This funding has been allocated. As an integral part of the wider WCC activities, the site at Leamington has been identified as a site of interest for development purposes. Any remedial works at Leamington have therefore been paused until a decision is made about the future use of the site. Until this decision is made, the funding allocation is still required. This funding allocation may also be required for wider property remedial works as identified through inspection and dignity at work requirements.
Sub Total - F&R Future Estate Project		106	0	2,187	0	2,293	106	0	200	1,987	2,293	0	0	
11374000	Training Centre - New Build	1,412	702	0	0	2,114	1,412	105	0	598	2,114	-598	0	Slippage from 2021-22 has currently been forecast in 2023-24 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11700000	F&R Training Programme: Lea Marston	121	54	844	0	1,019	121	17	733	0	871	-37	-149	An underspend has occurred due to the programme of works being lower than originally anticipated and there has been a budget re-allocation of £148,631 to fund expenditure in 21/22 against Kingsbury and Stratford Training Sites.
11701000	F&R Training Programme: Stratford	168	196	0	0	364	168	225	0	0	392	28	28	0
11702000	F&R Training Programme: Kingsbury	153	1,172	0	0	1,325	153	1,293	0	0	1,446	121	121	There has been a re-allocation of budget from the main Fire Training Budget to cover the additional costs against this project.
11703000	F&R Training Programme: EA Water site	24	10	392	0	426	24	3	399	0	426	-7	0	The underspend is due to the programme of works being lower than originally anticipated.
Sub Total - F&R Training Programme		1,877	2,135	1,237	0	5,248	1,877	1,642	1,132	598	5,249	-492	0	

11766000	Fire Emergency Services Network (ESN) Preparedness	211	366	244	0	821	211	273	0	337	820	-93	-0	The underspend is due to the programme of works being lower than originally anticipated. Slippage from 2021-22 has currently been forecast in 2023-24 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
Sub Total - F&R Emergency Services Network		211	366	244	0	821	211	273	0	337	820	-93	-0	
Grand Total		2,411	3,954	3,668	0	10,033	2,411	2,849	2,593	3,441	11,294	-1,105	1,261	

Annex D Revenue - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Jenns (Transport & Environment),
Councillor Timms (Environment, Climate & Culture), Councillor
Kaur (Economy & Place)

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Agreed Budget	Agreed Budget	Agreed Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Communities	720	0	720	(195)	0	0	0	(195)	Lower than budgeted pension strain and legal costs, partially offset by unbudgeted contribution to the Midlands Engine Partnership.
Transport & Highways	8,812	(8,415)	398	233	(999)	(95)	1,745	(418)	The majority of this underspend relates to Parking due to NSL not being able to deploy the hours expected due to vacancies and absence. Variance comprises £520k of expenditure actuals lower than forecast, and £138k of income actuals lower than forecast.
Infrastructure & Sustainable Communities	4,051	(1,473)	2,578	(552)	(41)	0	98	(609)	£317k relates to delays to the HS2 programme, Commonwealth Games and ringfenced rental income for Transforming Nuneaton. The remaining underspend is mostly due to vacant posts. £100k COMF funding to support Covid pressures at Country Parks.
Waste & Environment	23,516	(3,231)	20,284	606	0	0	1,303	(697)	Mostly due to income from Lower House Farm being under forecast as well as an underspend against fuel, vehicle hire and haulage costs at the Transfer Stations.
Economy & Skills	3,704	(2,666)	1,038	1,328	(105)	0	1,593	(160)	The underspend relates to vacancies being carried across the service (now largely filled) for significant periods of the year along with postponed maintenance work at the Business Centres and only 1 MIPIM event in year (budget allowed for 2 events due to previous covid postponements). Offset by spend on Town Centres Study & unexpected prior year costs including energy costs at the Business Centres.
Net Service Spending	40,803	(15,785)	25,018	1,420	(1,145)	(95)	4,739	(2,079)	

Annex D Revenue - Communities - Dave Ayton-Hill**Strategic Director - Mark Ryder****Portfolio Holders - Councillor Jenns (Transport & Environment),
Councillor Timms (Environment, Climate & Culture), Councillor Kaur
(Economy & Place)**

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	37	37	0	Funded in full by non-pay inflation during budget setting.
Household waste recycling centre storage - Purchase of storage containers to remove revenue cost of hire	38	38	0	Saving achieved.
Transport network service review - Remove external consultancy support for transport network reviews	20	20	0	Saving allocated to Transforming Nuneaton in error. The TN cost centre is underspent by £102k therefore it is not expected that this will be required to be corrected in this financial year.
Total	95	95	0	

Annex D Revenue - Communities - Dave Ayton-Hill**Strategic Director - Mark Ryder****Portfolio Holders - Councillor Jenns (Transport & Environment),
Councillor Timms (Environment, Climate & Culture), Councillor Kaur
(Economy & Place)**

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
Speed Workshops	863		95	958
Rural Growth Network	242			242
Kenilworth Station	552			552
Skills Delivery for Economic Growth	139	(63)		76
European Match Funding	166			166
Total	1,962	-63	95	1,994

Strategic Commissioner - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Councillor Redford (Transport & Planning), Councillor Timms (Environment, Climate & Culture), Councillor Watson (Economy)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 s £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11536000	Countryside Rural Services Country Parks 2019/20	108	30	0	0	138	108	31	0	0	139	1	1	Overspend on 11536000 sub-projects to be funded by 11866000.
11788000	Country Parks maintenance 20-21	83	27	8	0	118	83	26	5	3	117	-1	-1	Slippage from 2021-22 has currently been forecast in 2023-24+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11834000	Country Parks Car Parking Facilities - upgrade to Ticket Machines	88	9	33	0	130	88	13	29	0	130	4	0	More expenditure than forecast in 21/22, remaining budget has been forecast in 22/23; profile to be reviewed by Project Manager at Q1 22/23.
11866000	Country Parks - Annual Maintenance 2021-22	0	72	237	0	309	0	69	189	56	314	-3	5	Slippage from 2021-22 has currently been forecast in 2022-23+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11952000	Kubota RTVX1110 - Burton Dassett Country Park (COMF funded)	0	0	0	0	0	0	19	0	0	19	19	19	COMF funded asset purchase.
11963000	Country Parks - Annual Maintenance 2022-23	0	0	0	0	0	0	0	0	210	210	0	210	2022-23 budget allocation has currently been forecast in 2023-24 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11194002	New Bus Shelter on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	0	1	0	13	-1	0	Slippage from 2021-22 has currently been forecast in 2022-23 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11195006	S106 Traffic Calming and Signage Improvements for Bidford-on- Avon bridge and Welford bridge	19	0	0	0	19	19	0	0	0	19	0	0	
11195009	40/50MPH SPEED LIMIT AND MINOR KERBING WORKS LONGMARSTON ROAD WELFORD ON AVON.	21	0	0	0	21	21	0	0	0	21	0	0	
11418000	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	196	95	16	0	307	196	85	10	16	307	-10	0	£20k Active Travel revenue grant added to existing funding base. Slippage from 2021-22 has currently been forecast in 2022-23+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11441007	S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	0	20	0	20	0	0	20	0	20	0	0	
11441009	Bus Stop Opposite Land Between 256 and 346 Bham Road Stratford	16	0	0	0	16	16	0	0	0	16	0	0	
11441014	Highways Improvements To Bus Stops At Land Off The Longshoot S106	12	19	0	0	31	12	0	19	0	31	-19	-0	Slippage from 2021-22 has currently been forecast in 2022-23 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11464000	Clifton On Dunsmore Traffic Calming S106	403	82	0	0	485	403	0	0	0	403	-82	-82	Grant debtor no longer receivable, funded by corporate resource from 11355000.
11607000	Southbound Bus Stop On A426 Leicester Rd, Rugby S106	15	0	64	0	79	15	0	64	0	79	0	0	
11614000	Bus Stop Enhancement Works In Alderminster	14	0	0	0	14	14	0	0	0	14	0	0	
11615000	Provision Of Replacement Bus Shelter On Kinwarton Rd,Alcester	10	0	0	0	10	10	0	0	0	10	0	0	
11640000	Upgrading of Existing Bus Stop Infrastructure Alcester Road Shottery in SOA	14	0	0	0	14	14	0	0	0	14	0	0	
11690000	Provision Of Bus Stops Ettington Road Wellesbourne	13	7	0	0	20	13	0	7	0	20	-7	0	Slippage from 2021-22 has currently been forecast in 2022-23+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11691000	Provision Of Bus Stops & Upgrade Existing Infra Salford Rd Bidford	23	60	0	0	83	23	2	58	0	83	-58	-0	Slippage from 2021-22 has currently been forecast in 2022-23 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11692000	Upgrade Existing Shared Ped / Cycle Path Bermuda	1	5	16	0	22	1	0	5	16	22	-5	0	Slippage from 2021-22 has been forecast in 2022-23 and future spend has been similarly extended but the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23

11704000	Barford Junction Safety And Capacity Improvement Works S106	59	0	0	0	59	59	3	0	0	62	3	3	£2.5k more spend than forecast in 21/22, remainder of S106 funding carried forward to 22/23.
11782000	Campden Road (B4035), Shipston-on-Stour New Bus Stops	0	0	38	0	38	0	0	38	0	38	0	-0	
11783000	Mancetter Road / Camp Hill Road, Nuneaton Bus Stop Improvements	4	12	0	0	16	4	0	12	0	16	-12	0	Slippage from 2021-22 has currently been forecast in 2022-23+ and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11821000	Nuneaton/Plough Hill/Puffin crossing and improvements to Bus shelters	0	74	0	0	74	0	1	73	0	74	-73	0	Slippage from 2021-22 has currently been forecast in 2022-23 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11822000	Bidford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter	2	25	0	0	27	2	5	20	0	27	-20	0	Slippage from 2021-22 has currently been forecast in 2022-23 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11906000	Two new bus stops on Orton Road (near junction with Barn End Road in Warton)	0	9	0	0	9	0	3	6	0	9	-6	0	Slippage from 2021-22 has currently been forecast in 2022-23 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11907000	Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington	0	19	0	0	19	0	1	18	0	19	-18	0	Slippage from 2021-22 has currently been forecast in 2022-23 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11908000	Upgrading a bus stop in the vicinity of the new development to provide a bus shelter on Birmingham Road in Stratford-upon-Avon	0	94	0	0	94	0	0	0	0	0	-94	-94	Budget transferred to main Birmingham Rd Stratford Corridor Improvements scheme (11605000).
11909000	Improving or providing bus stops along bus routes in the vicinity of the development in Bishopton Lane in Stratford-upon-Avon	0	17	0	0	17	0	3	14	0	17	-14	0	Slippage from 2021-22 has currently been forecast in 2022-23 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23.
11921000	Warwickshire cycling links - Weddington Road, Nuneaton	0	0	0	0	0	0	1	0	0	1	1	1	S106 funding to be transferred into scheme in 22/23; currently held centrally.
11922000	Warwickshire cycling links - Radford Road, Leamington Spa	0	0	0	0	0	0	5	0	0	5	5	5	S106 funding to be transferred into scheme in 22/23; currently held centrally.
11923000	Warwickshire cycling links - Daventry Road, Southam	0	0	0	0	0	0	0	0	0	0	0	0	
11924000	Warwickshire cycling links - Heathcote, Leamington Spa	0	0	0	0	0	0	3	0	0	3	3	3	S106 funding to be transferred into scheme in 22/23; currently held centrally.
11925000	Warwickshire cycling links - Whitley South, Baginton	0	0	0	0	0	0	5	0	0	5	5	5	S106 funding to be transferred into scheme in 22/23; currently held centrally.
11425000	Capital Growth Fund - Access to Finance	1909	0	200	391	2,500	1,909	0	200	391	2,500	0	-0	
11612000	Capital Investment Fund/ Duplex Fund	900	1,000	100	0	2,000	900	500	500	100	2,000	-500	-0	Slippage from 2021-22 has been forecast in 2022-23 and future spend has been similarly extended - the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23.
11613000	Capital Investment Fund/ Small Business Grants	910	542	98	200	1,750	910	465	98	517	1,990	-77	240	£240k of COMF funding approved for addition to the scheme at Q4. 21/22 slippage and unspent COMF funding forecast in 22/23 (capped at the value of the original 22/23 forecast), remaining funding forecast from 23/24+ - profiling to be reviewed by Project Manager at Q1 22/23.
11668000	Business Centres Strategy	381	0	0	0	381	381	0	0	0	381	0	0	
11858000	Creation of office space at Holly Walk, Leamington	33	805	176	0	1,014	33	516	576	289	1,413	-289	399	Additional £400k spend approved by Urgent Leader Decision 31/01/2022. Additional Funding will be £200,000 approved by CWLEP GBF, and £200,000 to be funded by WCC's CIF.
11893000	Art Challenge Fund	0	216	110	15	341	0	288	38	15	342	72	1	£72k of expenditure brought forward into 21/22 from 22/23.
11611000	Transforming Nuneaton	5392	280	2,042	2,328	10,042	5,392	72	938	3,987	10,389	-208	347	Costs to be incurred relating to the relocation of tenants are now not expected to start to be incurred until FY22/23 onwards once ageements have been signed and expenditure has taken place. Delay is due to the unprecedanted times impacting on construction / retail market / cost increases which have led to additional work being needed on ensuring the compensation package to the tenants is correct / reasonable and deliverable. Budget has increased by £347k due to additional S.106 funds to be spent against this project being identified.
11746000	Transforming Nuneaton - Co-op Building Purchase (CIF)	1500	0	0	0	1,500	1,500	0	0	0	1,500	0	0	

11775000	Library & Business Centre Nuneaton (CIF)	0	550	550	18,323	19,423	0	210	750	18,463	19,423	-340	0	There has been an underspend in FY21/22 due to a delayed start in the commissioning of the external professional team and subsequent preparation work required for moving to RIBA 3. These services are now in place, alongside an internal project manager, so work should now progress according to a new delivery programme. Construction work is still dependant on vacant possession of the site which is still a work in progress. It is being continually monitored and will be used to inform the delivery programme and future forecasting.
11355000	Casualty Reduction Schemes 15/16	1604	0	120	0	1,724	1,604	-0	120	0	1,724	-0	0	
11453000	Casualty reduction schemes 18-19	212	632	915	0	1,759	212	242	769	535	1,759	-390	0	Slippage from 2021-22 has been forecast in 2022-23 and future spend has been similarly extended - the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23.
11711000	Temple Hill / Lutterworth Road Wolvey Casualty Reduction Scheme CIF	80	228	1,293	0	1,601	80	95	133	1,293	1,601	-133	-0	Slippage from 2021-22 has been forecast in 2022-23 and future spend has been similarly extended but the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23
11763000	A439- Southern Casualty Reduction - Cif	43	229	229	0	501	43	64	165	229	500	-165	-1	Slippage from 2021-22 has been forecast in 2022-23 and future spend has been similarly extended but the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23
11786000	Casualty Reduction 20-21	300	-11	0	0	289	300	-11	0	0	289	0	0	
11865000	Casualty Reduction - Annual Maintenance 2021-22	0	170	267	0	437	0	109	125	203	437	-61	0	Slippage from 2021-22 has been forecast in 2022-23 and future spend has been similarly extended but the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23
11968000	Recovery Vehicle	0	0	0	0	0	0	0	84	0	84	0	84	
11976000	Forestry: Mini Skid Steer Loader	0	0	0	0	0	0	45	0	0	45	45	45	
11993000	Casualty Reduction - Annual Maintenance 2022-23	0	0	0	0	0	0	0	0	350	350	0	350	
11995000	Local Authority Treescaping fund	0	0	0	0	0	0	88	106	18	212	88	212	
10385000	Warwick, Myton Rd Cycle Link (Myton & Warwick School)	160	2	0	0	162	160	0	2	0	162	-2	0	Slippage from 2021-22 has currently been forecast in 2022-23 and the profile of spend will need to be updated by the Project Manager at Q1 2022-23
11967000	D1408-A46 Alcester Road Stratford Footway & Cycleway S278	0	0	0	0	0	0	1	3	0	3	1	3	
11456000	Stratford Park And Ride Site Alterations	87	13	0	0	100	87	1	13	0	100	-12	0	Slippage from 2021-22 has been forecast in 2022-23 - the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23
11650000	Electric Vehicle Charging Points	402	360	0	0	762	402	213	175	0	790	-147	28	Revenue contribution made to fund final amount of spend on 11650000. Additionally, slippage from 2021-22 has been forecast in 2022-23 - the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23
11710000	Land At Crick Road Rugby - CIF	1302	100	1,235	0	2,637	1,302	164	586	586	2,637	64	0	Slippage from 2021-22 has been forecast in 2022-23+ - the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23
11885000	All Electric Bus Initiative 2021-22	0	0	333	1,033	1,366	0	0	333	1,033	1,366	0	0	
11886000	Stoneleigh Park Link Road	0	0	205	205	410	0	0	205	205	409	0	-1	
11325000	Stratford Town Station Upgrade	237	0	0	0	237	237	0	0	0	237	0	0	
11958000	Provision of hardstanding and bus stops in Hampton Magna	0	0	0	0	0	0	0	9	0	9	0	9	New scheme added to the capital programme at Q4.
11959000	Provision of gateway facilities at Shipston on Stour and bus stops	0	0	0	0	0	0	0	37	0	37	0	37	New scheme added to the capital programme at Q4.
11960000	Provision of bus stops on Meadow Road in Alcester	0	0	0	0	0	0	0	8	0	8	0	8	New scheme added to the capital programme at Q4.
11961000	Provision of bus stops on the B4114 Coleshill Road to serve Hartshill development	0	0	0	0	0	0	0	8	0	8	0	8	New scheme added to the capital programme at Q4.
11964000	JLR / British Motor Museum bus stop	0	0	0	0	0	0	0	0	0	0	0	0	
11635000	Home To School Routes (Safety) 2017-18	1152	185	436	0	1,773	1,152	106	371	144	1,773	-79	-0	Slippage from 2021-22 has been forecast in 2022-23 and future spend has been similarly extended - the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23.
10192000	Safety Camera Funded Schemes	1585	1	3	0	1,589	1,585	1	3	0	1,589	-0	-0	

11761000	Average Speed Cameras - Cif	25	12	1,726	0	1,763	25	18	860	860	1,763	6	0	Future spend phased over 22/23 and 23/24 - profiling to be reviewed by Project Manager at Q1 22/23.
11359000	School Safety Zones 16/17	1987	1	0	0	1,988	1,987	1	0	0	1,988	-0	-0	Slippage from 2021-22 has been forecast in 2022-23.
11585000	School Safety Zones 18/19	793	-2	0	0	791	793	-6	1	0	788	-4	-3	Slippage from 2021-22 has been forecast in 2022-23 but the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23.
11586000	School Safety Zones 19/20	380	1	1	0	382	380	4	0	0	384	3	2	External fees incurred on Mappleborough Green scheme higher than forecast.
10362000	Kenilworth Station	13069	10	829	0	13,908	13,069	7	0	832	13,908	-3	0	The remaining budget, profiled to 2025/26, will remain until financial close has been reached with the principal contractor.
11509000	A444 Coton Arches , Nuneaton impts to roundabout	3562	0	74	0	3,636	3,562	2	72	0	3,636	2	0	Works began slightly ahead of 21/22 programme.
11669000	Lawford Road /Addison Road Casualty Reduction	90	233	1,323	0	1,646	90	48	1,323	186	1,646	-185	0	This slippage is due to unforeseen delays with various utility companies and land purchasing. All slippage is currently forecast in 2023/24 and the profile will need to be updated by the Project Manager at Q1 2022/23.
11841000	Leamington Station/A Commonwealth Games Infrastructure Improvement Scheme/Redevelopment Of Station Forecourt And Underpass	212	776	998	0	1,986	212	230	1,544	0	1,986	-546	0	Delay to start of construction (February 2022) means a large proportion of construction costs will be paid on Qtr1 of 2022-23
11845000	Improvements to the A429 Coventry Road corridor (Warwick)	0	0	714	3,967	4,681	0	0	714	3,967	4,682	0	1	
11846000	Evidence led decision making in tackling climate emergency and air quality	114	837	1,106	0	2,057	114	801	1,106	36	2,058	-36	1	All slippage is currently forecast in 2023/24 and the profile will need to be updated by the Project Manager at Q1 2022/23.
11849000	Improvements to the A446 Stonebridge junction (Coleshill)	9	60	862	1,447	2,378	9	21	547	1,801	2,378	-39	0	Scheme delayed due to redesign following public consultation.
11904000	A452/A46 Developer Improvement scheme	0	50	1,207	5,424	6,681	0	5	500	6,176	6,681	-45	-0	Project has slipped due to delays and issues with procurement of the scheme. Initial proposed route of contract has been changed from design and build to separate contracts for design and construction. This has taken longer than expected to evaluate and resolve issues, a design contract will be let in due course under our current framework agreement.
11930000	Rural Mobility Fund	0	401	0	0	401	0	0	0	401	401	-401	-0	
11552000	Warwick Town Centre transport proposals	1087	10	0	0	1,097	1,087	15	0	0	1,102	5	5	
11809000	Warwick Town Centre	4	85	1,393	2,925	4,407	4	59	26	4,319	4,408	-26	1	Slippage from 2021-22 has been forecast in 2022-23 and future spend has been similarly extended but the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23.
10207000	Implementation Of Municipal Waste Strategy - Waste Treatmt & Transfer Facilities	1529	0	34	0	1,563	1,529	0	34	0	1,563	0	-0	
11535000	HWRC Maintenance 2019/20	72	0	0	0	72	72	-0	0	0	72	-0	-0	
11784000	Household Waste Recycling Centres 20-21	21	0	0	0	21	21	0	0	0	21	0	0	
11856000	Purchase of Waste Containers at the Household Waste Recycling Centres	0	145	93	0	238	0	147	91	0	238	2	0	21/22 actual spend was £1,750 higher than forecast.
11864000	Household Waste Recycling Centres - Annual Maintenance 2021-22	0	24	115	0	139	0	24	115	0	139	0	-0	
11931000	Purchase of 3 haulage vehicles for HWRC (CIF Funded)	0	260	153	0	413	0	259	1	153	413	-1	-1	Slippage from 2021-22 has been forecast in 2022-23 and future spend has been similarly extended but the profile of spend will need to be reviewed by the Project Manager at Q1 2022-23.
11962000	HWRC Maintenance 2022/23	0	0	0	0	0	0	0	0	84	84	0	84	New annual maintenance allocation forecast in 23/24 - profiling to be reviewed by Project Manager at Q1 22/23.
Grand Total		42,256	8,862	19,372	36,258	106,748	42,256	5,078	13,878	47,472	108,684	(3,784)	1,936	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Adult Social Care	7,634	0	7,634	(948)	(73)	(2,860)	430	1,555	Investment funded Integrated Care Record underspend due to lower than expected project management costs. £2.860m contribution to earmarked reserves is due to a further contribution from the CCG to the development fund for funding of discharge to assess services to help facilitate a patient's timely discharge from hospital for the next two years. Covid costs of £0.430m for hospital discharge and support to providers. Unbudgeted contributions towards bad debt provision, placement and staffing costs of children with disabilities aged 17 who turn 18 and transition into Adult Services, the Young Carers contract and respite for parents of looked after children have increased by £0.425m from Qtr 3 to £2.275m (£1.463m for Children with Disabilities and £0.812m for bad debt provision) and have been funded by reduced spend on projects and net underspends in Older People and Integrated Care Services. Further movements from the Qtr 3 forecast are increased expenditure for legal services and increased project costs.
Disabilities	85,161	(9,583)	75,578	732	0	0	163	569	The majority of the overspend is a pressure within Physical Disabilities with above budgeted expenditure for supported living and homecare. The trend of increased complexity in packages of care has resulted in an increase in the average package costs for supported living of 9% and a 2% increase in activity. The overspend has been offset by reductions in expenditure for daycare and residential and an increase in client contributions. The reduction in forecast from Qtr 3 is due in part to £0.400m reimbursement from the CCG in relation to prior years overpayment agreed in March 2022. Further reductions in the demand for direct payments due to a reluctance for people to allow carers into their home, beyond the level anticipated, resulting in an increase in unspent direct payments being returned.
Mental Health	14,318	(882)	13,437	212	0	(166)	9	369	Overspends for supported living in the North and Nursing in the South. The North has seen an increase in the complexity of younger adults, particularly those transitioning from Children's services and the Transforming Care programme. In the South there is a lack of alternative services to costly nursing care. A number of costly packages were expected to be transferring from Health at Qtr 3 but these have not materialised, which together with less growth than anticipated has reduced the overspend from Qtr 3 by £0.598m. These overspends have been partially offset by an underspend for staffing due to the delay in implementing Liberty Protection Safeguards as the Code of Practice is still to be issued.
Older People	84,295	(33,998)	50,297	(3,296)	0	0	2,538	(5,834)	Covid expenditure is in relation to the hospital discharge process. Some of this would ordinarily be funded from Adult Social Care but it has been funded via the hospital discharge grant, explaining 44%/£2.538m of the underspend for Older People. The remaining underspend is mainly due to an increase in client contributions of £3.146m and a below budget reduction in direct payments of £0.729m. These underspends have been offset in part by an overspend for nursing of £1.20m, with more expensive packages transferring from Health and a number of smaller variations below budget. Past year trends for client income have increased from those forecast at Qtr3 from 55% to 61% of expenditure. There has also been an increase in the number of unpaid/informal carers resulting in an increase in unspent direct payments funding being returned. There has been a 6% reduction in the number of direct payments packages from the start of the year, with 4% of the reduction occurring during the last quarter.
Integrated Care Services	11,094	(1,000)	10,094	(1,257)	0	0	0	(1,257)	The underspend is predominantly made up of the Assistive Technology and ICE equipment budget of £0.949m due to limited capacity to run pilots and changes to equipment usage as a result of hospital discharge. This has increased from the Qtr 3 forecast by £0.070m due further delays to the pilot expected to start in January. The remaining underspend is staffing related as difficulties in recruitment continue.
Development & Assurance	3,722	(969)	2,753	(11)	0	0	0	(11)	Overspend for Adults transport offset by staffing underspends
Net Service Spending	206,224	(46,432)	159,793	(4,568)	(73)	(3,026)	3,140	(4,609)	

Annex E Savings - Adult Social Care - Pete Sidgwick

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Business support and direct payments - Reduced cost of business support as part of the wider organisation review of support functions and the introduction of the new payments system	300	300	0	
Commissioning approach for younger adults - Redesign the commissioning approach for younger adults to ensure a more efficient arrangement and an improved brokerage function.	200	200	0	
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	217	0	217	Unachieved but mitigated by wider service underspends. There is no wider service impact whilst service is operating within budget (after funding for the impact of covid).
Housing with support for older people - Further develop the housing with support offer to reduce reliance on residential provision for all ages; including consideration of capital investment to secure revenue savings.	200	200	0	
Management of cost of adults service provision - Management of the budgeted cost increases of externally commissioned care	700	700	0	
Reduce demand for adult social care support - Implementing the service change and transformation activities underway across adult social care. These include an improved early intervention and prevention offer, further refinement of the in-house reablement offer and further development of assistive technology.	250	467	(217)	
Total	1,867	1,867	0	

Annex E Savings - Adult Social Care - Pete Sidgwick

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Reserve	Approved Opening Balance		Movement in Year	Effect of Outturn	Closing Balance
	01/04/2021	£'000			31/03/2022
			£'000	£'000	£'000
Social Care & Health Partnerships		0		166	166
BCF System Development Fund		1,000		2,860	3,860
Total		1,000	0	3026	4,026

Adult Social Care & Support - Pete Sidgwick
Strategic Director - Nigel Minns
Portfolio Holders - Councillor Bell (Adult Social Care & Health)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11555000	Extra Care Housing	0	313	0	0	313	0	0	0	313	313	-313	0	The original plans for this developer funding funding are no longer viable and therefore the future of the project is to be reviewed in 2022-23.
Grand Total		0	313	0	0	313	0	0	0	313	313	-313	0	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Children & Families	4,555	(100)	4,455	(1,443)	(181)	0	411	(1,673)	Transformation workstreams have underspent by £0.181m (Q3 £0.124m) due to delays in the appointment of expected staff & commissions. With budgets worth £0.631m for specific Covid-19 items in this AD line, the variance on Covid-19 remains at Q3 levels of £0.411m. One such element includes a £0.500m for child placements, which has been an estimation of the on-going likely impact during this financial year. Non-Covid Legal charges are £0.331m over-spent and this is a movement of £0.081m since Q3. There is on-going action /review to re-assess (where it is in WCC best interests) to reduce use/cost of Legal Services. There is £0.309m worth of underspend held to aid pressures elsewhere in the Service and future MTFS savings. The asylum grant contribution to (indirect) costs for the whole C&F service has increased to £1.496m (Q3 £1.336m). This is due to some of the placement costs being lower than expected due to estimates on new arrivals at the time of arrival in November. For UASC, WCC has now achieved the threshold of 82 children as at 31/3/2021 to attract the higher daily rate. A modest on-going assumption of this income has been built into the future MTFS. The costs for the Liquid agency contract is now showing within this area with a £0.147 of expenditure.
Initial Response (MASH, IR, EDT)	5,789	(485)	5,304	1,450	(115)	0	777	788	Transformation workstreams have underspent by £0.115m (Q3 £0.111m) on vacancy/tunover of staff posts. In total £0.777m (Q3 £0.620m) has been spent on Covid-19 related items which is an increase of £0.157m since Q3. £0.697m is due to additional agency staff which is an increase of £0.116m since Q3 and £0.076m (£89k) for spending on existing WCC staff. The remaining over-spend in this service area is made up of £1.031m (Q3 £0.899m) on employing additional agency staff to cover vacancies and the increase in demand this service has experienced, this is offset by the underspends on salaries of £0.311m (Q3 £0.166m) due to changing onboarding with changing start and end dates. Investment has been included in the future MTFS to avoid the use of Agency cover as much as possible. Workers outside IR35 who are performing ISW assessments to help address the backlog in referrals is overspent by £0.066m which is a static position since Q3. Internal Fostercare is under-spent by £0.063m which is at the same level as Q3 and External Fostercare is over-spent by £0.033m (Q3 £0.031m).
Early Help & Targeted Support	9,612	(2,996)	6,616	(792)	(919)	(275)	426	(24)	Transformation workstreams have a £0.919m underspend which is a large movement of £0.691m since Q3. This is due to a new project becoming live later than expected and some large slippage revisions due to recruitment issues and delays in applications to distribute youth grants, the slippage is committed for future use / catch up. Spending on Covid-19 totalled £0.426m (Q3 £0.454m) with a loss of letting income within the youth /community buildings of £0.075m (Q3 £0.117m), £0.120m on additional agency staff (Q3 £0.111m) and £0.229m (Q3 £0.214m) on staff. Establishment salaries were over-spent by £0.092m (£0.143m at Q3), and there is a small overspend of £0.016m on agency workers which has remained at this level since Q3. Priority Families overall final position is an under-spend of £0.275m which will be transferred to the a specific reserve for future year commitments as well as the future MTFS. This is an increase of £0.133m since Q3. This is due to receiving additional income of £0.097m for exceeding the forecasted "Payment By Results (PBR)" grant conditions.
Children's Safeguarding & Support	28,632	(95)	28,537	1,998	(186)	0	407	1,777	£0.586m). The vast majority of the spend is on staffing with £0.362m on agency and £0.160m on establishment staff.
Corporate Parenting	28,783	(6,172)	22,611	4,696	(159)	(74)	192	4,737	CIC Placements - The External foster-care final position is an over-spend of £0.046m, a small increase of £0.059m compared to Q3. It is important to note that the FTE is below the budgeted target by 3.37 FTE and the
Youth Justice	3,466	(588)	2,878	(295)	(38)	(106)	38	(189)	Transformation workstreams have a small under-spend of £0.038m which is pre-dominantly due to salaries (Q3 £0.047m). The final spend on Covid-19 stands at £0.038m (for a planned 12 month position) and is at the same level as Q3. Overall final spending on remand placements resulted in an under-spend of £0.106m (Q3 over-spend of £0.021m) due to activity predictions not occurring. A consideration to re-size the budget as part of the future MTFS is being considered by the AD. The YJS grant is showing a small under-spend of £0.070m due to additional 2020/21 grant given in 2021/22. There has also been a re-imbursement of unused services from 2020/21 within a specific contract worth £0.071m and £0.054m on an SLA. Salaries are showing a small over-spend of £0.008m (Q3 £0.093m) and agency has increased from Q3 levels of £0.018m to final outturn of £0.043m.
Children's Practice Improvement	4,828	(369)	4,459	(734)	(717)	(107)	1	89	Transformation workstreams have an under-spend of £0.717m which is an increase of £0.475m compared to Q3. This is due to further refining and re-profiling of plans and under-spends on staffing and staff training. The funds are committed for the future years of the Transformation workstreams. The use of a Section 31 grant is also being re-profiled showing for this financial year an underspend of £0.107m. The remaining over-spend within the service is pre-dominantly on single status staff of £0.076m (Q3 £0.008m). The learning and development budgets that were transferred to C&F for 21/22 are over-spent by £0.054m which is due to costs of courses being higher than anticipated and not fully rechargeable. These are under review as part of the planning for the future MTFS.
Adoption Central England	6,305	(5,845)	460	161	0	159	2	0	The volume of buying and selling(income) placements has moved from an over-spend at Q3 of £0.111m to final position of £0.313m over-spend. This increase of £0.202m represents late placements made in March which were not foreseen. Salaries incurred an overall under-spend of £0.025m (Q3 £0.100m under-spending) and a further £0.111m (£0.084m under-spend at Q3) was under-spent on 3 specific projects which were identified to take place this financial year but there is a delay in the upstart of these projects. The overall over-spend for this joint service (WCC & 4 other LA's) will be met by the built up ear marked reserves and is a shared risk of the 5 LA's.
Net Service Spending	91,970	(16,650)	75,320	5,041	(2,315)	(403)	2,254	5,505	

Annex F Savings - Children & Families - John Coleman
Strategic Director - Nigel Minns
Portfolio Holders - Councillor Morgan (Children's Services)

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	52	0	52	This is intrinsically linked with overall C&F spend and it is not reported separately.
Maximise income and contributions to care packages - Efficient collection of health contributions to children in care placements and income from safeguarding training	275	515	(240)	Due to COVID related issues and pressures the Safeguarding Training has not reached the turnover anticipated to make the £50,000 income savings target. However larger than expected contributions from UASC grant has contributed to overall reducing costs in C&F and has been included as part of MTFS going forward.
New ways of working in children's services - Expected reductions in staff travel, room hire, client travel and expenses from new ways of working post-Covid	315	315	0	
Recalibration and reduction of staff - Reduction of posts across the Children Families Service through natural wastage and redeployment alongside recognising natural underspends from staff turnover and operating under capacity.	889	701	188	Due to continued issues and pressures / demands on the whole of C&F it has not been feasible to take the anticipated post reductions forward. However this has been addressed in the 2022/23 MTFP.
Rightsize Children's and Families budgets - Remove contingency budget for Early Help and replace boarding school budget with existing budget in Children's Services.	101	101	0	
Total	1,632	1,632	0	

Annex F Reserves - Children & Families - John Coleman
Strategic Director - Nigel Minns
Portfolio Holders - Councillor Morgan (Children's Services)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
Adoption Central England	934	(460)	(159)	315
Priority Families Reserve	1,201		275	1,476
S31 Specific Grants	285	(285)	181	181
Youth Justice Remand Equalisation	661		106	767
Total	3,081	(745)	403	2,739

Children & Families - John Coleman
Strategic Director - Nigel Minns
Portfolio Holders - Councillor Morgan (Children's Services)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11295000	CF property adaptations, purchases and vehicles	271	135	0	0	406	271	80	55	0	406	-55	-0	
11713000	Children's To Children & Family Centres	230	65	0	0	295	230	0	0	0	230	-65	-65	All projects completed and remaining funds of £64,664 confirmed by Marina Kitchen are not required and to be returned to Corporate Finance.
11756000	Westgate Children & Family Centre/Westgate Primary School Safeguarding Walkway	35	10	0	0	45	35	0	0	0	35	-10	-10	Project completed and remaining funding of £9,979 to be returned to Corporate Finance.
11792000	Adaptations to support child placements 20-21	0	0	125	0	125	0	0	125	0	125	0	0	
11901000	Children's Home	0	282	0	0	282	0	282	0	0	282	0	0	
11902000	Adaptations to support child placements	0	0	0	125	125	0	0	0	256	256	0	131	Approved maintenance budget of £131k for 2022-23 at February 2022 Council added to existing project.
12002000	Children's Home 2	0	0	0	0	0	0	0	416	139	554	0	554	New CIF funded Project agreed at Cabinet 15/03/2022. Profile of spend will need to be updated by Project Manager at Q1 2022-23.
12003000	Children's Home 3	0	0	0	0	0	0	0	563	188	750	0	750	New CIF funded Project agreed at Cabinet 15/03/2022. Profile of spend will need to be updated by Project Manager at Q1 2022-23.
12004000	Children's Home 4	0	0	0	0	0	0	0	563	188	750	0	750	New CIF funded Project agreed at Cabinet 15/03/2022. Profile of spend will need to be updated by Project Manager at Q1 2022-23.
Children & Families		536	492	125	125	1,278	536	363	1,720	770	3,388	-129	2,110	

21/22 Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Strategy & Commissioning People	522	(25)	497	(30)	0	0	20	(50)	Covid costs on Business Continuity support staff and non covid underspend on central recharges, staff training and conferences
Director of Public Health	2,682	(216)	2,466	2,400	0	0	2,873	(473)	Covid costs include Test & Trace activities, supporting homelessness and BAME communities. Non covid underspend on homelessness service due to receipt of additional income and Public Health service staffing vacancies.
Health & Well Being	24,074	(6,048)	18,026	955	(383)	(41)	1,719	(340)	Reprofiling of Tackling Inequalities, Creating a healthy social prescribing system and Mental Health Health Visitor investment funded project spend into future years due to covid related delays and strategy sign off. Contribution to earmarked reserves relates to Diabetes prevention funding. Covid costs in relation to Sexual Health service online testing, meals on wheels service and improving mental wellbeing. Underspend due to reduced activity in sexual health (out of area and primary care - not main contract) and fewer health checks being undertaken partially offset by 3% in year pay award on contracts with staff on NHS Terms and Conditions
Integrated and Targeted Support	16,721	(7,227)	9,494	(2,683)	0	(2,560)	86	(209)	Contributions to earmarked reserves include Learning Disability & Autism, Community Discharge, CAMHS 18-25 transitions from childhood service and Domestic Abuse Safe Accommodation Duty, which are grant funded and/or transferred from partner organisations whilst spending plans are being developed. In relation to the Universal Drugs Grant spending may be incurred in Q2 2022/23. Covid related spend relates to suicide prevention roles. Underspend relates to domestic abuse and drugs and alcohol reduced demand partially offset by 3% in year pay award on contracts with staff on NHS Terms and Conditions
All Age Specialist Provision	6,086	(712)	5,374	(172)	0	(124)	272	(320)	Contribution to reserves relates to unringfenced Omicron Support grant from DHSC. Covid spend relates to provision of intensive floating support service to the homeless / rough sleepers. Non covid underspends within all age specialised provision due to legacy of previous arrangement that has been resolved through budget setting via allocation to support pay award for staff on NHS Terms and Conditions
Net Service Spending (excluding DSG)	50,085	(14,228)	35,857	470	(383)	(2,725)	4,970	(1,392)	

Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	103	0	103	Unachieved but mitigated by underspends on commissioning budgets. There is no wider impact while service operating within budget.
Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer including redesign, removal and rightsizing of current service offer.	115	218	(103)	Service underspends used to support unachieved savings on third party spend
Integrated and targeted support - Review of expenditure on smoking cessation and falls prevention targeted support.	69	69	0	
Total	287	287	0	

Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale
Strategic Director - Nigel Minns
Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
Social Care & Health Partnership	866	(308)	1,398	1,956
Universal Drug Grant	0	0	162	162
Domestic Abuse Safe Accommodation	0	0	1,040	1,040
Covid Unringfenced Reserve - held centrally not part of PS&C	0	0	124	124
Total	866	(308)	2,724	3,282

Public Health & People - Strategy and Commissioning - Becky Hale
Strategic Director - Nigel Minns
Portfolio Holders - Councillor Margaret Bell

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10608000	Mental Health Grant 2010/11	223	3	0	0	226	223	0	3	0	226	-3	0	
11021000	Adult Social Care Modernisation & Capacity 2012-13	352	41	50	0	443	352	0	41	50	443	-41	-0	
11420000	Disabled Facilities Capital Grant	23,112	5,125	0	0	28,237	23,112	5,125	0	0	28,237	-0	-0	
11903000	Improving Mental wellbeing in Warwickshire re COVID-19 - capital fund	0	126	0	0	126	0	126	0	0	126	-0	-0	
Grand Total		23,687	5,295	50	0	29,032	23,687	5,251	44	50	29,032	-44	-0	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Business & Customer Services	666	(2)	664	(184)	(57)	0	2	(129)	The underspend is attributable to the Customer Journey budget. It was planned that this underspend would support other pressures across B&CS which did not materialise due to efficiencies made elsewhere.
Business & Customer Support	8,364	(120)	8,244	660	0	0	308	352	The overspend mainly relates to employee salaries and agency staff expenditure due to service delivery demand. A full budgetary and service delivery review is ongoing.
Operational Excellence	3,008	0	3,008	1,785	(37)	0	2,153	(331)	The underspend can be associated to employee salaries expenditure and reductions in grants/donations provided to external organisations.
Customer Experience - Telephony & Digital	2,555	(248)	2,307	5,729	0	(230)	6,105	(146)	The underspend after factoring in the Additional Welfare Support Grant (which makes up most of the variation), is due to a reduction in employee salaries expenditure (vacancies) and increased income.
Community Hub	7,350	(2,127)	5,223	371	(33)	(5)	478	(69)	The overspend reflects a minor increase in employee salaries expenditure.
Net Service Spending	21,943	(2,497)	19,446	8,361	(127)	(235)	9,046	(323)	

Annex H Savings - Business & Customer Services - Sarah Stear

Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachieve ment) £'000	Reason for financial variation and any associated management action
Customer support service redesign - Review and rationalisation of the organisation's approach to customer support.	150	150	0	
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	14	14	0	
Reduced use of printing and stationery - Future reductions in spend on printing and stationery predicated on digitisation work.	100	100	0	
Vacancy management - Recognise natural underspends from staff turnover and operating undercapacity.	260	260	0	
Total	524	524	0	

Annex H Reserves - Business & Customer Services - Sarah Stear
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
Museum, Records and Libraries Trust Funds and Bequests	340		5	345
Warwickshire Local Welfare Scheme	582		230	812
Corporate Customer Journey Programme	210	0	0	210
Total	1,132	0	235	1,367

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10623000	County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
11415000	Warwick - Market Hall Museum - "Our Warwickshire Projects"	910	0	0	0	910	910	0	0	0	910	0	0	
10155000	Improve Customer Experience In Cnty Cl Bldgs & Dda Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
11040000	Improving Customer Experience / One Front Door Improvements	999	421	1,208	0	2,628	999	127	1,162	340	2,628	-294	0	This relates to delays around the replacement of Radio Frequency Identification (RFID) Machines which was delayed due to supply chain issues and will now commence in May 2022. Hublet Project where the start of project was delayed due to Arts Council Funding Bid approval not being received until late February 2022, the project is expected to be completed by Q3 2022.
11422000	Stratford Library – Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
Grand Total		2,581	421	1,208	0	4,210	2,581	127	1,162	340	4,210	-294	0	

Annex I Revenue - Commissioning Support Unit - Steve Smith
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Agreed Budget	Agreed Budget	Agreed Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Commissioning Support Unit	316	0	316	17	(3)	0	0	20	
Business Intelligence	3,132	(120)	3,012	(403)	(357)	0	8	(54)	Almost all of the underspend is associated with transformation projects that will continue to 22/23.
Portfolio Management Office	3,545	(1,842)	1,704	2,014	(11)	0	2,129	(104)	The underspend within PMO is Management of £72k proposed to be carried forward to cover an intended post to support the development of the integrated planning process. The Covid pressures are made up of Surge Testing, Community Testing and the costs of allocated COMF which has now been fully allocated and appropriately forecast across the council.
Contract Management & Quality Assurance	2,158	(958)	1,200	(76)	0	0	133	(209)	The majority of the underspend is due to over achievement of income in Procurement (DE014) and staffing expenditure efficiencies in various other Cost Centre's.
Change Management	1,229	0	1,229	(357)	(434)	0	0	77	
Transformation	104	0	104	0	0	0	0	0	
Net Service Spending	10,484	(2,920)	7,565	1,195	(805)	0	2,270	(270)	

Annex I Savings - Commissioning Support Unit - Steve Smith

Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	7	7	0	
Management of cost of CSU service provision - Management of the budgeted cost increases of externally purchased services	18	18	0	
Reduction in use of consultancy, subscriptions and apprentices - Review of the use of subscriptions, consultants and apprentices to ensure value for money	21	21	0	
Total	46	46	0	

Annex J Revenue - Enabling Services - Craig Cusack

Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation),
Peter Butlin (Finance and Property)

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Enabling Services	549	0	549	(159)	0	0	(50)	(109)	Annual allocations held in PA004 to support in-year growth bids and have not been called upon due to operational priorities elsewhere. These have been re-based into team budgets in 22/23. No further action needed.
Facilities Management	16,475	(7,446)	9,029	72	0	0	416	(344)	Underspends across the service as the various elements within Facilities Management adapt to COVID and post COVID ways of working. Less utilities spend, less cleaning costs as setting utilisation continues to be low. No action needed, although budgets have been re-based for 22/23.
HR Enabling	5,848	(2,415)	3,433	68	(137)	435	24	(254)	An increase in traded surplus income plus underspends in hard-to-fill staffing roles have increased underspend in HROD. May be used to bring forward legitimate 2022/23 expense.
Digital & ICT	14,143	(4,360)	9,782	(13)	0	0	25	(38)	Small overspend due to IT costs to support increased headcount across WCC, which is still increasing. Largely being mitigated by increase traded surplus income and staff vacancies. Less than 1% overspend so no action.
ICT Strategy & Commissioning	3,344	0	3,344	(2,074)	(1,366)	0	0	(708)	Underspends in Corporate ICT Development and Digital Transformation based on assessment of current organisational demand. No action needed
Net Service Spending	40,359	(14,221)	26,137	(2,106)	(1,503)	435	415	(1,453)	

Annex J Savings - Enabling Services - Craig Cusack
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns (Customers & Transformation), Peter Butlin (Finance and Property)

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Enabling services delivery review - Review of expenditure on staffing, expenses, projects in Enabling Services, including the medium term implementation of a single Enabling Service Centre for ICT, HR and property.	633	633	0	
Facilities cost savings from property asset rationalisation - Facilities management and maintenance cost savings linked to asset rationalisation	44	44	0	
ICT Service delivery review - Review past ICT budget growth and focus on efficiencies through development projects	64	64	0	
Management of cost of Enabling Service external provision - Management of the cost increases of externally purchased services including a review of services purchased from third parties to ensure value for money.	147	147	0	
Property service delivery review - Ensure effective mix of staff and agency use, drive efficiencies in facilities management resource spend and maintenance budget, including the closure of the Northgate House café.	100	100	0	
Review of maintenance and engineering work profile - Drive efficiencies in the work planning and prioritisation across maintenance and engineering.	130	130	0	
Total	1,118	1,118	0	

Annex J Reserves - Enabling Services - Craig Cusack
Strategic Director - Rob Powell
Portfolio Holders - Councillor Jenns (Customers & Transformation), Peter Butlin (Finance and Property)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
HR - Service Improvement Projects	60			60
Going for Growth Apprenticeship Scheme	297			297
Total	357	0	0	357

Enabling Services - Craig Cusack
Strategic Director - Rob Powell
Portfolio Holders - Councillor Jenns (Customers & Transformation), Peter Butlin (Finance and Property)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary	
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000		
Structural Maintenance															
11145000	Schools Planned Bldg, Mech & Elect Backlog 2014/15	5,801	0	0	0	5,801	5,801	52	0	0	5,853	52	52	Expenditure to be funded from Project 11971000	
11227000	Schools - Planned Capital Building, Mechanical and Electrical Backlog Maintenance 2015/16	5,699	0	0	0	5,699	5,699	0	0	0	5,699	0	0		
11286000	Non Schools - Planned Capital Building, Mechanical and Electrical Maintenance 2017/18	1,744	-4	0	0	1,740	1,744	-4	0	0	1,740	0	0		
11287000	Schools - Capital Asbestos and Safe Water Remedial Works 2016/17	1,211	0	0	0	1,211	1,211	2	0	0	1,213	2	2	Expenditure to be funded from Project 11972000	
11288000	Schools - Capital Asbestos and Safe Water Remedial Works 2017/18	768	-2	0	0	766	768	-2	0	0	766	-0	-0		
11289000	Schools - Planned Capital Building, Mechanical and Electrical Maintenance 2016/17	5,409	0	0	0	5,409	5,409	0	0	0	5,409	0	0		
11290000	Schools - Planned Capital Building, Mechanical and Electrical Maintenance 2017/18	7,010	1	0	0	7,011	7,010	-0	0	1	7,011	-1	-0		
11443000	Non-schools - planned building, mechanical and electrical maintenance backlog 18-19	2,038	1	0	0	2,039	2,038	1	0	0	2,039	0	0		
11444000	Schools - asbestos and safe water remedials 18-19	810	0	0	0	810	810	0	0	0	810	0	0		
11445000	Schools - planned building, mechanical and electrical maintenance backlog 18-19	7,250	3	0	0	7,253	7,250	3	0	1	7,253	-0	0		
11539000	Non Sch - Planned Bldg, Mech & Elect Backlog 2019/20	2,035	5	0	0	2,040	2,035	5	0	0	2,040	0	0		
11541000	Schools Planned Bldg, Mech & Elect Backlog 2019/20	6,760	5	0	0	6,765	6,760	5	0	0	6,765	0	0		
11687000	The Saltway Centre & Stratford Family Centre - Refurbish Family Centre	101	0	0	0	101	101	1	0	0	102	1	1		
11787000	Non schools building maintenance 20-21	2,298	215	0	0	2,513	2,298	194	0	21	2,513	-21	-0		
11791000	Schools asbestos and safe water 20-21	737	111	0	0	848	737	104	0	7	848	-7	0		
11793000	Non schools asbestos and safe water 20-21	76	20	0	0	96	76	20	0	0	96	-0	-0		
11795000	Schools building maintenance 20-21	6,968	163	0	0	7,131	6,968	155	0	8	7,131	-8	0		
11887000	Non-Schools Building Maintenance 2021-22	0	2,131	0	0	2,131	0	2,298	0	0	2,298	167	167	Expenditure to be funded from Project 11969000	
11888000	Schools Building Maintenance 2021-22	0	7,232	0	0	7,232	0	6,576	0	656	7,232	-656	0		
11889000	Non-Schools Asbestos & Safe Water 2021-22	0	249	35	0	284	0	331	0	0	331	82	47	Expenditure to be funded from Project 11970000	
11890000	Schools Asbestos & Safe Water 2021-22	0	730	150	0	880	0	754	125	0	880	24	-0		
11896000	Lillington Academy CTA Works	0	510	0	0	510	0	232	0	278	510	-278	0		
11969000	Non-Schools Building Maintenance 2022-23	0	0	0	0	0	0	0	2,058	0	2,058	0	2,058	2022-23 Capital allocation less funding allocated against prior year schemes	
11970000	Non-Schools Asbestos & Safe Water 2022-23	0	0	0	0	0	0	0	294	0	294	0	294	2022-23 Capital allocation less funding allocated against prior year schemes	
11971000	Schools Building Maintenance 2022-23	0	0	0	0	0	0	0	7,132	0	7,132	0	7,132	2022-23 Capital allocation less funding allocated against prior year schemes	
11972000	Schools Asbestos & Safe Water 2022-23	0	0	0	0	0	0	0	781	0	781	0	781	2022-23 Capital allocation of which £2,342 has been used to support spend on Project 11287000 plus funding allocated against various prior year schemes	
10592000	Small Scale Reactive / Minor Improvements County-Wide	651	0	0	0	651	651	12	0	0	663	12	12	Additional spend funded from revenue contributions	
11318000	Universal Free School Meals Programme	0	0	0	0	0	0	0	0	0	0	0	0		
11953000	Cublington Site options	0	0	0	0	0	0	116	0	1,476	1,592	116	1,592	CIF funded project approved by Cabinet 25 November 2021	
11561000	Dunsmore Home Farm, Clifton on Dunsmore - Ground Mounted Solar	4	0	0	0	4	4	0	0	0	4	0	0		
11121000	Development of Rural Broadband	27,268	3,511	5,277	3,307	39,363	27,268	3,550	5,389	3,270	39,477	39	114	Additional spend funded from revenue contributions	

11310000	Client Information Systems Review	3,423	0	0	0	3,423	3,423	-38	0	0	3,385	-38	-38	Project now complete - remaining funding moved to 11891002
11891000	IT Infrastructure 2021-22	0	120	80	200	400	0	113	325	0	438	-7	38	Hardware purchase brought forward to 2022-23
11900000	Local Full Fibre Networks Programme (LFFN) CSW in conjunction with DCMS	0	3,854	0	0	3,854	0	3,854	0	0	3,854	-0	-0	
11134000	Wark Shire Hall - Refurb Of Old Shire Hall	2,009	0	0	0	2,009	2,009	0	0	0	2,009	0	0	
11400000	Globe House Alcester - Remodelling of Globe House	220	0	0	0	220	220	0	0	0	220	0	0	
11532000	Refurbishment works to the Saltway Centre	470	0	0	0	470	470	0	0	0	470	0	0	
		90,760	18,855	5,542	3,507	118,664	90,760	18,336	16,104	5,717	130,917	-519	12,253	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/ Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Finance	257	(5)	252	(19)	0	0	0	(19)	
Finance Delivery	4,909	(3,035)	1,874	39	0	52	67	(80)	£67k COVID related spend for Employee/Agency costs. Remaining service underspend from salary vacancies and turnover.
Investments, Treasury and Audit	1,229	(529)	700	(52)	0	0	37	(89)	£37k of Covid related spend for a Risk Officer and remaining underspend represents vacancies that have been difficult to recruit to.
Commercialism	969	(15)	954	203	0	0	0	203	Agreed overspend through project work, off-set against other T3 underspends to allow more WPDG project funding and Commercial team temporary funding to carry forward to 2022/23 budget to address some delays and additional work that has emerged.
Strategic Finance	696	(32)	665	(75)	0	0	0	(75)	In year salary savings due to a vacancy.
Finance Transformation	4,383	(1,951)	2,433	(377)	(422)	0	22	23	Slight reduction in Staffing/Secondment costs. £422k reflects reprofiling of the agresso development programme to allow for completion of the upgrades before phase 2 can start and additional Pensions income linked to the delivery of scheme Member self service, which should be in 2022/23.
Net Service Spending	12,443	(5,567)	6,878	(281)	(422)	52	126	(37)	

Annex K Savings - Finance - Andrew Felton

Strategic Director - Rob Powell

Portfolio Holders - Councillor Butlin (Finance & Property)

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	6	6	0	
Management of cost of Finance Service provision - Management of the budgeted cost increases of externally purchased services.	10	10	0	
Total	16	16	0	

Annex K Reserves - Finance - Andrew Felton
Strategic Director - Rob Powell
Portfolio Holders - Councillor Butlin (Finance & Property)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
LA Counter Fraud Fund Grant	16			16
Schools Absence Insurance Equalisation Account	924		(52)	872
Total	940	0	-52	888

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Governance & Policy	(43)	0	(43)	31	0	0	0	31	The overspend relates to the Marcomms SLA with G&P - charged to the AD management budget, and a contribution to the Graduate scheme within Corporate Policy.
Communications	1,162	(672)	490	(126)	0	0	400	(526)	£450k COVID variance related to additional employee costs, advertising and printing for COVID related activities - £290k allocated from COMF. Other operational spend reduced by a reduction in salary and staffing costs due to re-allocation to COVID funded work and in year vacancies. Additional income received during the year, partially offset and reflected in additional costs on Printing, Advertising & Promotion. Material increase in income in Feb/March22 which was not anticipated and therefore not forecast. As the transition from COVID began to take effect there was a demand for increased Design work and general operational support which sat outside of the original SLAs for the year.
HROD	926	(64)	862	(67)	(15)	0	20	(72)	A permanent budget virement of £80k from Enabling Services has ensured that the core Business Partners budget is now at a more realistic level. In year vacancies and previous mitigation actions to try and address the previous budget shortfall have resulted in a one off saving on salary and staffing costs on the core budget of £51k. Another staffing vacancy in Corporate Union Facilities was not filled giving a further in year saving on salary costs.
Property Management	1,595	(897)	697	680	(24)	84	70	550	£521k service variance related to shortfall in service budget to fully resource Strategic Asset Management. This has been addressed in the MTFS for future years. Net balance relates to FOM/ budget setting pressures which have been largely addressed during the year - the final outturn depended on the level of recruitment in the last three months of the financial year. £84k spend on One Public Estate (OPE) which is funded by a specific reserve. COVID spend relates to the delayed relocation from Montague Road (£39k), Croxall Street project (£8k) and Occupeye (£23k). The position at Q3 was an overspend of £1,163,386, so the out-turn represents a swing of £483,386. £220k of this change relates to predicted COVID spend on Croxhall Street. The project was delayed and will now fall into 2022/23. The remaining movement relates to non recruitment to vacancies and a reduced use of Consultants.
Legal & Democratic	8,070	(7,681)	389	(396)	0	0	219	(615)	COVID variance relates to SAR Scanning (£5k), COVID safe meeting compliance (£85k) and the shortfall between locum costs to cover a backlog of internal COVID delayed work which cannot be recharged in full. Within Legal Services there has been a shift in the ratio of internal to external since 2020 which has impacted on margins. However, income levels have been monitored carefully throughout the year, and the forecast was adjusted at P9 to reflect the additional surplus achieved at out-turn (£798k). This is due to a marked increase in external income in 2021/22 and a very successful trading year. A recruitment lag has resulted in decreasing employee costs month on month, although staffing costs were over budget by £351k due to the use of locums. There was reduced expenditure within Democratic Services (£168k) due to different ways of working, and much reduced activity in terms of events and Member Development due to COVID.
Corporate Policy	377	0	377	(89)	0	0	0	(89)	Staffing underspend due to vacant Lead Commissioner role in 21/22 and underspend on the graduate scheme due to 'unpaid' maternity cover. Consultancy spend (£27k) was not spent in this year either. Staffing has been remodelled for the next 2 years to support CPW and provide a Tier 5 role within the team, this incorporates the consultancy spend.
Net Service Spending	12,087	(9,314)	2,772	33	(39)	84	709	(721)	

Annex L Savings - Governance & Policy - Sarah Duxbury
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns(Customers & Transformation)

Saving Proposal	Target £'000	Actual to Date £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Electronic record keeping - Reduced storage requirements as a result of the move to electronic record keeping	10	10	10	0	
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	7	7	7	0	GA011 is showing an out-turn of £31k overspend, due to the inclusion of SLA costs for the services within G&P. Aside from this, the savings as described have been met.
Vacancy management - Recognise natural underspends from staff turnover and operating undercapacity.	341	341	341	0	
Total	358	358	358	0	

Annex L Reserves - Governance & Policy - Sarah Duxbury
 Strategic Director - Rob Powell
 Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000	Comments
One Public Estate	335		(84)	251	Repayment of OPE funding - £65k plus £19k spend in 2021/22
Total	335	0	-84	251	

Governance & Policy - Sarah Duxbury
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Earlier Years £'000	2021/22 £'000	2022/23 £'000	2023/24 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10972000	Wark - Land At Hawkes Farm (Europa Way) - Plan Cons	756	0	0	0	756	756	0	0	0	756	0	0	
11136000	Various Properties - Renewable Energy/Reducing Energy	240	0	0	0	240	240	0	0	0	240	0	0	
11292000	Rural Services Capital Maintenance 2017/18	399	222	77	0	698	399	212	57	57	725	-10	27	Additional spend on Highfields Farm refurbishment prior to re-letting, to address areas of concern in condition survey. Offset by reduction of spend on Jubilee Cottage. Financing adjusted by using Corporate Borrowing from CP 11867000
11335000	Rationalisation of County Storage Facilities	9,382	195	0	0	9,577	9,382	0	0	195	9,577	-195	-0	
11440000	Strategic Site Planning Applications	2,610	278	1,038	0	3,926	2,610	51	1,038	227	3,926	-227	0	Delays caused by insufficient resource availability around archaeological works
11446000	Rural Services capital maintenance 18-19	76	31	0	0	107	76	103	0	0	179	72	72	Initial estimates for Whitegates Farm refurbishment were exceeded to address areas of concern in the conditions survey. Financing adjusted by using Corporate Borrowing from CP 11867000
11542000	Rural Services Capital Maintenance 2019/20	167	120	66	0	353	167	67	66	82	381	-53	28	Some slippage on projects throughout the year due to lack of staff resources and contractor availability. Adjustments to spend on sub projects resulted in an increase of £28k overall. Financing adjusted by using Corporate Borrowing from CP 11867000
11689000	Maintaining the Smallholdings land bank	0	0	761	0	761	0	0	761	0	761	0	0	
11790000	Smallholdings Capital Maintenance 20-21	0	200	0	0	200	0	99	0	101	200	-101	-0	
11867000	Smallholdings Maintenance 2021/22	0	0	356	0	356	0	0	212	0	212	0	-144	Corporate borrowing was switched to accommodate increased costs on projects held under earlier years maintenance funding.
11910000	Public Sector Decarbonisation Scheme	0	434	0	0	434	0	533	0	0	533	99	99	Additional funding was approved through the Climate Change Fund to support the Elliott Park Solar EV scheme (11910003) in March 2022.
11929000	Bedworth/Croxhall Street Centre/ Renovation	0	220	0	0	220	0	8	212	0	220	-212	-0	
11975000	Smallholdings Maintenance 2022-23	0	0	0	0	0	0	0	173	200	373	0	373	Annual maintenance allocation approved by Council 8th February 2022
Grand Total		13,630	1,700	2,298	0	17,628	13,630	1,074	2,519	862	18,085	-626	457	

21/22 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Government Grants & Business Rates	0	(150,127)	(150,127)	(23,757)			(17,136)	(6,621)	Of the £23.757m favourable variance £17.136m represents Covid grants that were not budgeted for. This income is offset by expenditure reported by the services relating to Covid which was also not budgeted. The remaining variation relates to a number of other grants including: £3.525m business rates income including gain from the Pool £1.715m social care grants £0.357m Public Health Grant £0.502m Extended Right to Travel £0.106m Community Voices Grant £0.297m fire revenue grants £0.119 relates to various other grants.
Transformation and Investment Funds	0	0	0	0				0	
Capital Financing Costs	30,078	(2,878)	27,200	(290)		1,647		(1,937)	Interest rates remained lower than budgeted for the 2021/22 financial year, as a result there is a shortfall of £0.830m on interest income partially offset by a favourable variance on external interest costs (£559m). £1.647m technical accounting adjustment relates to unrealised losses on valuation of investment assets that will be covered by the Financial Instruments Reserve. These adverse variances are offset by the capital contingency not utilised during the year (£2.225m).
Children's Transformation Fund	0	(972)	(972)	0				0	
Strategic Management Team	1,247		1,247	5			0	4	
County Coroner	700	(138)	562	306			298	9	Increase in mortuary and pathology fees due to Covid.
County Council Elections	255		255	313		313		0	Quadrannual election cost over budget is funded from earmarked reserves.
Environment Agency - Flood Defence Levy	257	0	257	0				0	
External Audit Fees	161	0	161	57		57		0	Increase in external audit fees includes additional fees for 20-21 Value For Money work and new standards; increase in professional fees relating to BK valuation and IAS19 charges.
Pensions deficit under-recovery	1,437	0	1,437	0				0	
Members Allowances and Expenses	1,108		1,108	(269)				(269)	Reduction in members expenses and allowances due to less travel and fewer face to face events.
Apprenticeship Levy	1,136		1,136	(452)		(452)		0	
Other Administrative Expenses and Income	3,143	(3,859)	(716)	1,619		579	1,110	(69)	Of the £1.619m overspend £1.110m relates to Covid (£1m Educators cost and £110k mortuary cost). Of the remaining overspend £0.593m overspend relates to insurance cost due to schools opting out and it will be covered by the Insurance Reserve. £74k underspend relating to subscriptions and £0.5m dividend received from Scope.
Warwickshire Property and Development Company	1,537		1,537	(1,258)		(1,258)		0	Underspend due to a number of factors: - expected loss on interest on working capital loans reduced due to the prevailing interest rates - reduced estate management and consultancy fees as well as reduced spend on financial governance capacity due to delay in the approval of the business case (these will be incurred next year) - budgeted contingency unlikely to be required due to underspends above. These underspends are offset by loss of interest payment relating to equity land transfer that is no longer expected to be completed in this financial year.
Net Service Spending (excluding DSG)	41,059	(157,975)	(116,916)	(23,727)	0	885	(15,729)	(8,883)	

Annex M Reserves - Other Services - Virginia Rennie
Strategic Director - Rob Powell

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
School Balances	21,324		1,761	23,085
Loans To Schools	14			14
Total Earmarked School Reserves	21,338	0	1,761	23,099
NNDR Pool Surplus Reserve	2,438	(79)		2,359
Total Earmarked External Reserves	2,438			2,438
LATC Operational Reserve	248	(248)		0
Local Resilience Forum - Brexit funding	263	(200)		63
Corporate Apprenticeship Fund	861		17	878
Redundancy Fund	7,036	(1,215)		5,821
Schools in Financial Difficulty	1,752	(91)	(19)	1,642
Total Internal Policy (Annual review)	10,160	(1,754)	1,759	10,165
Financial Instruments Reserve	3,731		(1,647)	2,084
Insurance Fund	8,578		(592)	7,986
Capital Fund	759		223	982
NNDR Appeals Reserve	19,249	3,525		22,774
Pensions Deficit Reserve	466	(466)		0
Quadrennial Elections	926		(313)	613
Audit Fee Reserve	172		(57)	115
IT Sinking Fund	2,773			2,773
Interest Rate Volatility Reserve	5,436	(5,436)		0
Schools Liability Reserve	500		(246)	254
Inflation Contingency	0	2,276		2,276
Commercial Risk Reserve	0	7,500	1,258	8,758
Oxygen Volatility Reserve	0		38	38
Total Volatility (Annual Review)	42,590	(101)	(2,385)	48,654
Fire Transformation Fund	766	(255)	52	563
Childrens Tranformation Fund	9,458	(5,343)	2,315	6,430
Council Change Fund	9,098	(4,873)	2,596	6,821
Unringfenced Government Grants	3,288	(3,288)	0	0
Revenue Investment Funds	20,009	(5,702)	1,983	16,290
Covid Grants Ringfenced	9,405	1,613	(7,665)	3,353
Covid Grants Unringfenced	15,040	7,294	(11,287)	11,047
Covid Tax Volatility	0	0	4,891	4,891
Total Invest To Save Funds	67,064	(10,554)	(12,006)	44,504
Directorate Risk Reserve - Communities	5,355	(1,759)	(93)	3,503
Directorate Risk Reserve - People	10,477	(449)	498	10,526
Directorate Risk Reserve - Resources	2,954	(1,332)	2,804	4,426
Contingency to cover DSG Overspend	12,314	1,364		13,678
General Reserves	21,417			21,417
Total Management of Financial Risk	52,517	(2,176)	3,209	53,550
Medium Term Financial Contingency	42,028	3,154	5,357	50,539
Total Contingency Reserves	42,028	3,154	5,357	50,539
Total	238,135	(4,010)	1,875	232,949

Annex M Savings - Other Services - Virginia Rennie
Strategic Director - Rob Powell

Saving Proposal	Target £'000	Actual Outturn £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Early Invoice Payment Rebates - Increased take-up of early invoice payment offer. (Delivery will be the responsibility of the Assistant Director - Finance)	185	185	0	
Reduction of asset sales contingency - Remove budget held to cover risk of delays in sales of assets. (Delivery will be the responsibility of the Assistant Director - Finance).	135	135	0	
Treasury Management - A target to increase returns on investment by 10 basis points based on a more pro-active approach to treasury management. (Delivery will be the responsibility of the Assistant Director - Finance.)	175	175	0	
Release of unused contingency	750	750	0	
Total	1,245	1,245	0	

Corporate - Andrew Felton
Strategic Director - Rob Powell

2021/22 to 2023/24 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years	2021/22 £'000	2022/23 £'000	2023/24 onwards	Total £'000	Earlier Years	2021/22 £'000	2022/23 £'000	2023/24 onwards	Total £'000	Variance in Year	Total Variance	
11868000	Warwickshire Property Development Company	0	0	4,071	115,929	120,000	0	0	5,643	114,357	120,000	0	0	
11917000	Warwickshire Recovery & Investment Fund	0	2,400	30,000	97,600	130,000	0	400	30,000	99,600	130,000	-2,000	0	
12007000	Asset Replacement Fund	0	0	0	0	0	0	0	3,000	12,000	15,000	0	15,000	New allocation included in the budget resolutions in February 2022 to provide a pot of funding for services to replace large vehicles, plant or equipment.
Corporate		0	2,400	34,071	213,529	250,000	0	400	38,643	225,957	265,000	-2,000	15,000	

Reserves Schedule

Directorate	Service	Description	2020/21 Outturn Position	Approved use in 2021/22	Impact of Outturn	Impact of Reserves Review	Reserves as at 31 March 2022	Carry Forwards	22/23 MTFS commitment	Future MTFS commitment	Uncommitted Reserves
			£	£	£	£	£	£	£	£	£
Earmarked - Schools Reserves											
Schools	Education Services	DSG Reserve - County Council spend	(8,271,491)	(2,404,574)	(421,025)	0	(11,097,090)	0	0	0	(11,097,090)
	Finance	School Absence Insurance Equalisation Reserve	924,400	0	(52,058)	0	872,342	0	0	0	872,342
	Other Services	School Balances	21,324,839	0	1,760,893	0	23,085,732	0	0	0	23,085,732
		Contingency to cover DSG Overspend	12,314,000	1,364,000	0	0	13,678,000	0	(1,070,000)	0	12,608,000
		Loans To Schools	14,300	0	0	0	14,300	0	0	0	14,300
		Total Earmarked Schools Reserves	26,306,048	(1,040,574)	1,287,809	0	26,553,283	0	(1,070,000)	0	25,483,283
Earmarked - External Reserves											
Communities	Education Services	School Improvement Monitoring & Brokering Reserve	747,855	0	145,499	0	893,354	0	0	0	893,354
	Fire and Rescue	Emergency Service Network	831,789	0	74,809	0	906,599	0	0	0	906,599
	Environment Services	Proceeds of Crime	216,686	0	30,181	0	246,867	0	0	0	246,867
		S38 Developer Funding	601,500	0	150,000	0	751,500	0	0	0	751,500
	Strategic Commissioning Communities	Speed Workshops	862,919	0	95,162	0	958,081	0	0	0	958,081
		Rural Growth Network	242,090	0	0	0	242,090	0	0	0	242,090
People	Children and Families	Adoption Central England	933,578	(460,000)	(158,837)	0	314,741	0	0	0	314,741
		Controlling Migration Fund	284,511	(284,511)	180,967	0	180,967	0	0	0	180,967
	Adult Social Care	BCF System Development Fund	1,000,000	0	2,860,000	0	3,860,000	0	0	0	3,860,000
	Strategic Commissioning People	Social Care & Health Partnership	865,880	(308,191)	1,564,256	0	2,121,945	0	0	0	2,121,945
Resources	Business and Customer Services	Museum, Records and Libraries Trust Funds and Bequests	340,097	0	5,015	0	345,112	0	0	0	345,112
	Finance	LA Counter Fraud Fund Grant	15,787	0	0	0	15,787	0	0	0	15,787
	Governance and Policy	One Public Estate	335,435	0	(83,750)	0	251,685	0	0	0	251,685
Corporate	Other Services	NNDR Pool Surplus Reserve	2,438,091	0	(78,949)	0	2,359,142	0	0	0	2,359,142
		Total Earmarked External Reserves	9,716,217	(1,052,702)	4,784,353	0	13,447,868	0	0	0	13,447,868
Reserves Subject to Annual Review - Internal Policy											
People	Strategic Commissioning People	Domestic Abuse Grant	0	0	1,040,132	0	1,040,132	0	0	0	1,040,132
		Universal Drug Fund	0	0	161,998	0	161,998	0	(204,000)	0	(42,002)
	Children and Families	Priority Families Reserve	1,201,306	(430,000)	275,187	0	1,046,493	0	(412,000)	0	634,493
Resources	Business and Customer Services	Warwickshire Local Welfare Scheme	582,160	0	230,123	0	812,283	0	0	0	812,283
	Governance and Policy	Going for Growth Apprenticeship Scheme	296,693	0	0	0	296,693	0	0	0	296,693
Corporate	Other Services	LATC Operational Reserve	248,000	(248,000)	0	0	0	0	0	0	0
		Local Resilience Forum - Brexit funding	462,500	(400,000)	392,496	0	454,996	0	0	0	454,996
		Corporate Apprenticeship Fund	861,108	0	16,972	0	878,080	0	0	0	878,080
		Redundancy Fund	7,036,180	(1,214,629)	0	0	5,821,551	0	0	0	5,821,551
		Schools in Financial Difficulty	1,751,532	(91,000)	(19,265)	0	1,641,267	0	(70,000)	0	1,571,267
		Total Annual Review - Internal Policy	12,439,479	(2,383,629)	2,097,643	0	12,153,494	0	(686,000)	0	11,467,494
Reserves Subject to Annual Review - Volatility											

Communities	Environment Services	Domestic Homicide Reviews	77,504	(77,504)	3,120	0	3,120	0	0	0	3,120
	Fire and Rescue	Pensions Reserve	181,982	0	(48,659)	0	133,323	0	0	0	133,323
People	Children and Families	Youth Justice Remand Equalisation	661,223	0	105,772	0	766,995	0	0	0	766,995
Corporate	Other Services	Financial Instruments Reserve	3,730,702	0	(1,646,597)	0	2,084,105	0	0	0	2,084,105
		Insurance Fund	8,578,345	0	(592,555)	0	7,985,790	0	1,300,000	0	9,285,790
		Capital Fund	759,014	0	223,309	0	982,323	0	0	0	982,323
		NNDR Appeals Reserve	19,249,457	0	3,524,655	0	22,774,112	0	0	0	22,774,112
		Pensions Deficit Reserve	465,593	(465,593)	0	0	0	0	0	0	0
		Quadrennial Elections	926,022	0	(312,741)	0	613,280	0	0	0	613,280
		Audit Fee Reserve	172,018	0	(57,124)	0	114,894	0	0	0	114,894
		IT Sinking Fund	2,772,675	0	0	0	2,772,675	0	0	0	2,772,675
		Commercial Risk Reserve	0	7,500,000	1,258,117	0	8,758,117	(361,000)	(883,000)	0	7,514,117
		Schools Liabilities	500,000	0	(246,406)	0	253,594	0	0	0	253,594
		Interest Rate Volatility Reserve	5,435,651	(5,435,651)	0	0	0	0	0	0	0
		Inflation Contingency Reserve	0	2,276,305	0	0	2,276,305	0	0	0	2,276,305
		Oxygen Volatility Reserve	0	0	37,988	0	37,988	0	0	0	37,988
		Covid Tax Volatility	0	0	4,890,941	0	4,890,941	0	0	(4,890,941)	0
		Total Annual Review Volatility	43,510,185	3,797,557	7,139,820	0	54,447,562	(361,000)	417,000	(4,890,941)	49,612,621
Invest to Save Funds											
Corporate	Other Services	Fire Transformation Fund	766,721	(255,065)	52,186	0	563,842	(52,186)	0	(392,000)	119,656
		Children's Transformation Fund	9,457,635	(5,343,484)	2,315,423	0	6,429,573	(2,315,423)	0	(4,114,151)	(0)
		Council Change Fund	9,098,144	(4,873,291)	2,596,492	0	6,821,344	(2,463,492)	(393,490)	(1,409,000)	2,555,363
		Revenue Investment Funds	20,009,383	(5,701,535)	1,982,700	0	16,290,548	(1,943,700)	(779,815)	(1,922,483)	11,644,550
Communities	Education Services	Education Transformation Fund	1,176,224	64,951	183,575	0	1,424,749	(183,575)	0	(1,241,175)	(0)
		Total Invest to Save Funds	40,508,106	(16,108,424)	7,130,376	0	31,530,058	(6,958,376)	(1,173,305)	(9,078,809)	14,319,568
Reserves Subject to Annual Review - Specific Investment Projects											
Communities	Education Services	Virtual School for children looked after	144,967	(144,967)	0	0	0	0	0	0	0
		Education management information system	44,139	0	2,226	0	46,365	0	0	0	46,365
	Environment Services	Flood Management Reserve	506,422	0	96,116	0	602,538	0	0	0	602,538
	Fire and Rescue	Vulnerable People Earmarked Reserve	127,136	0	15,976	0	143,113	0	0	0	143,113
	Strategic Commissioning for Communities	Kenilworth Station	552,095	0	0	0	552,095	0	0	0	552,095
		Skills Delivery for Economic Growth	138,904	(63,000)	0	0	75,904	0	0	0	75,904
		European Match Funding	166,123	0	0	0	166,123	0	0	0	166,123
Resources	Business and Customer Services	Corporate Customer Journey Programme	210,009	(112,000)	0	0	98,009	0	0	0	98,009
	Enabling Services	HR - Service Improvement Projects	59,829	0	0	0	59,829	0	0	0	59,829
Corporate	Other Services	Unringfenced Government Grants	3,287,920	(3,287,920)	0	0	0	0	0	0	0
		Covid Grants Ringfenced	9,404,575	1,612,959	(7,665,023)	0	3,352,511	0	0	(3,352,511)	0
		Covid Grants Unringfenced	15,039,957	7,294,041	(11,287,454)	0	11,046,544	0	0	(7,027,741)	4,018,803
		Total Annual Review Specific Investment Projects	29,682,076	5,299,113	(18,838,158)	0	16,143,031	0	0	(10,380,252)	5,762,779
Management of Financial Risk											
Communities		Directorate Risk Reserve	5,355,218	(1,758,594)	(92,763)	(497,127)	3,006,734	(1,680,992)	0	0	1,325,742
People		Directorate Risk Reserve	10,477,078	(449,187)	497,609	0	10,525,501	(430,091)	0	0	10,095,410
Resources		Directorate Risk Reserve	2,953,870	(1,332,000)	2,803,805	(2,301,522)	2,124,153	(978,163)	0	0	1,145,990
Corporate		General Reserves	21,417,312	0	0	0	21,417,312	0	4,582,688	0	26,000,000

		Total Management of Financial Risk	40,203,478	(3,539,781)	3,208,651	(2,798,649)	37,073,699	(3,089,246)	4,582,688	0	38,567,141
Available for Use Reserves											
Corporate		Medium Term Financial Contingency	42,027,657	3,153,845	5,357,416	2,798,649	53,337,566	(41,000)	(15,920,769)	(16,712,000)	20,663,797
		Total Available for Use Reserves	42,027,657	3,153,845	5,357,416	2,798,649	53,337,566	(41,000)	(15,920,769)	(16,712,000)	20,663,797
		Total	244,393,245	(11,874,595)	12,167,911	0	244,686,562	(10,449,622)	(13,850,386)	(41,062,002)	179,324,552